

2020 GREATER HARRISBURG COMMUNITY FOUNDATION UPSTREAM GRANT APPLICATION DATE DUE: AUGUST 1, 2020

Thank you for applying to the Greater Harrisburg Foundation, a regional foundation of The Foundation for Enhancing Communities. Tell your story clearly and concisely. Attachments are required; follow all directions. Failure to answer questions, utilize this template, or attach required documents will disqualify your application. Answer all questions using information that applies to the project seeking support of grant funds. Contact Jennifer Strechay, Program Offer for Community Investment, at jstrechay@tfec.org or 717-236-5040 with questions.

APPLICANT PROFILE

Applicant Organization Name

Brethren Housing Association

Provide your organization's name as currently recognized by the IRS

- Check box if the Applicant Organization Name above is a "Doing Business As" name and the provided 501c3 letter states a different name. To be recognized by the "Doing Business As" name, attach ONE legal document using the provided name. If not provided, TFEC will utilize the 501c3 name.
- ☐ Check box if the Applicant Organization uses a Fiscal Sponsor and provide name here Click or tap here to enter text.

Name, Title, Email, Phone of Executive Leader

Kait Gillis-Hanna, Executive Director, kgillis@bha-pa.org, 717-233-6016

All contracts and notifications of grant status will be addressed to the individual provided here

Applicant Organization's Physical Address

219 Hummel Street, Harrisburg, PA 17104

Applicant Organization's Address for Mailed Communications

219 Hummel Street, Harrisburg, PA 17104

All contracts and notifications of grant status will be sent to the address provided here

Name, Title, Email, Phone of Contact Completing Application

Jessica Johnson Vinton, Director of Development, jjohnsonvinton@bha-pa.org, 717-233-6016 If application questions arise, this individual will be contacted by TFEC staff

Organization's Mission Statement

The mission of Brethren Housing Assoiciation (BHA) is to help individuals and families, who are experiencing homelessness, achieve their God-given potential by providing a holistic program of stable housing, supportive services, and loving relationships. Our vision is building a future with hope.

Organization History (Do not exceed this page)

BHA started in 1989 as the vision of two Church of the Brethren congregations wanting to help individuals and families experiencing homelessness through housing and counseling provided by congregation pastors. Once a volunteer-run organization with one apartment building, BHA now operates three programs, owns ten parcels of land with 22 apartments, employs eight staff members, and has 13 member churches and many other supporting congregations, businesses, individuals and grant-making organizations who believe in the work of BHA.

PROJECT PROFILE

Project Title Transitions: Bridge Housing for Single Moms and Kids Experiencing H Project Title must match title listed throughout application and online.	omelessness			
Project Afeas of Focus UPSTREAM GENERAL Choose UPstream General if your project utilizes upstream strategies but a categories below. See the grant guidelines for additional detail.	is not principally centered upon the			
UPSTREAM: FOCUS AREAS Choose an UPstream Focus Area (if your project is principally centered up Please select only those area(s) that apply to this project. See the grant gu				
EDUCATION	ENVIRONMENT & PARKS			
☐ Programs & projects that focus upon or nurture access to early	☐ Environmental stewardship			
childhood education	☐ Horticulture & the arts			
☐ Education & development programs for children & youth	□Health & environment			
□ Educational programs serving adults	☐Park beautification & improvement			
HEALTH	HOMELESSNESS			
☐ Health & human services	☑ Homelessness & hunger			
□Cancer awareness and/or research				
☐ Dental care for those in need				
☐ Health & human services				
□HIV & AIDS	:			
□Individuals with debilitating or terminal illness				
□Individuals with intellectual disabilities				
□Prevention of head and/or spinal cord injury	-			
□Purchasing of devices that improve accessibility	:			
MENTAL HEALTH	SENIORS			
□Counseling for children with terminally ill family members	☐ Programs & projects serving older			
□Guidance, counseling, or programming that includes guidance	adults			
and/or counseling for youths	,			
☐Mental health COMMUNITIES OF FOCUS				
	hanne City DA and Crossons DA			
☐ Disaster relief & human services that serve the communities of Le☐ Programs and projects that benefit residents of Millersburg, a bord				
☐ Projects to enhance Camp Hill Borough parks provided by youth o	-			
or other youth organizations; programs & projects that focus upon or				
education within Camp Hill.				
Counties to be served as part of project; check all that apply.				
☐ Cumberland ☐ Dauphin ☐ Franklin ☐ Lebanon ☐ Pe	erry□ Northern York (Dillsburg Area)			
Projected Number of Individuals to be served by project				
<u>35</u> Total number of ADULTS served 60 Total number of CHILDREN (ages 17 and under) served				
60 Total number of CHILDREN (ages 17 and under) served95 Total number of ALL INDIVIDUALS served by the project				
If above data is not appropriate to project, be sure to fully state the audier				
Question 2 of the Impact Narrative.				

PROJECT SNAPSHOT

1. Capture your UPstream project and the community need it seeks to address in 200 words or less.

Brethren Housing Association (BHA) bridges the gap from homelessness to stability for families every day. By providing an apartment and intensive case management services, families can remove the barriers to housing and learn the skills needed to live successfully in permanent housing. BHA has purchased buildings that were distressed and abandoned on Hummel and Mulberry Streets in South Allison Hill and rehabbed those buildings into the apartments that we use in our bridge housing program, which is called the Transitions program and serves single mothers and their children. In the Transitions program, BHA Family Advocates provide trauma-informed case management to help our moms create an individualized goal plan that will address the barriers to housing for each family and work towards the end goal of being stably housed in permanent housing.

PROJECT NARRATIVE

Answer questions 2-10 clearly and concisely; no limit.

2. The GHCF UPstream grant opportunity seeks to improve our area communities by supporting existing or new "upstream" systems, interventions, programs, or projects that attempt to create positive social change by addressing a problem at its source rather than managing its "downstream" symptoms. Describe your proposed upstream project, the geographic area it will serve, and the audience to be served; state why this audience was selected. Include how/why your project is "upstream" and how your project is working to address a specific need or needs. You MUST use and complete the following statement within your answer, "Grant funds will be used to ________".

Brethren Housing Association (BHA) is requesting \$10,000 to support the housing and supportive services we provide to single mothers and their children experiencing homelessness. Grant funds will be used to provide case management by BHA Family Advocates and bridge housing in BHA-owned apartments.

According to the 2019 Homeless Point in Time Survey conducted by the Capital Area Coalition on Homelessness, there are 418 men, women and children experiencing homelessness in the City of Harrisburg and Dauphin County. BHA is located in the South Allison Hill section in the City of Harrisburg. South Allison Hill is one of the lowest income areas in Harrisburg with almost 50% of residents living below the federal poverty guidelines according to the 2011-2015 American Community Survey. Since 1989, BHA has provided housing and supportive services for families experiencing homelessness. For over 30 years, BHA has helped to transform the block where we are located by purchasing distressed and abandoned properties and rehabbing the houses into apartments. These apartments are used to house the families in our Transitions program. To date, BHA has invested over \$1.5 million into Hummel and Mulberry Streets and has been called the catalyst for the improvements taking place in our area of South Allison Hill. Building on the investment of BHA, several partners, including the City of Harrisburg, Harrisburg Housing Authority and Tri-County Housing Development Corporation, have come together to invest \$20 million into "Mulder Square" (Mulberry and Derry Streets) and Hummel Street. These investments will improve pedestrian and traffic flow, increase curb appeal, and provide affordable housing for families. In addition, this year, BHA will be installing security cameras throughout our block. Through recent conversations with the police commissioner regarding safety in South Allison Hill, he expressed concern with the rise in crime stemming from the increased number of people home throughout the day and night due to COVID-related job loss, loss of childcare, school being out, etc. As a trauma-informed organization, we are committed to ensuring our participants feel safe emotionally and physically. As our housing units are not able to function as a 24/7 locked facility, we want to provide an extra layer of security and the ability to respond immediately to possible threats to our

families' safety. Other nonprofits in our community have expressed similar concerns and are working with the police commissioner to set up additional security cameras throughout Allison Hill.

Since 2016, BHA has worked diligently to become a trauma-informed organization and remains committed to the ongoing training and evaluation process. Staff members have completed trainings, conducted surveys, worked with consultants from the Substance Abuse and Mental Health Services Administration (SAMHSA), and received certification in trauma informed care throught the University at Buffalo's Social Work Department. Over the years, BHA has observed a change in the needs of the single mothers we serve and the role that unresolved trauma plays in a family's success in our program and long-term stability. According to the Service and Housing Interventions for Families in Transitions (SHIFT) study done by the American Institutes for Research, 93% of mothers experiencing homelessness have experienced at least one trauma and 79% experienced the trauma as a child. Trauma is linked to higher rates of mental health disorders and substance abuse. These disorders compromise a mother's ability to form safe and trusting relationships, maintain employment, and parent effectively. According to SHIFT, children who experience homelessness are more likely to live in unsafe and chaotic environments and are more likely to have residential instability. We realize the need for our organization to assess and provide supports to address trauma and facilitate healing. BHA is an organization that understands, recognizes, and responds to trauma. We have updated policies and protocols to ensure that we are not re-traumatizing our participants and that they feel physically and emotionally safe. Most often economic barriers are thought to be the main cause of homelessness, and while it plays a large role, it is not the sole reason. BHA uses a holistic approach to address the underlying issues of trauma as well as economic and housing barriers to improve the quality of life and the likelihood of family stability.

Through the Transitions program, participants work closely with their Family Advocate to remove housing barriers and learn the skills needed to maintain their housing. Participants also attend a weekly life skills program where they complete financial education and housing preparation classes. These supports will help families heal and learn the skills needed to live successfully in their own housing. The Transitions program is effective because of the focus on individualized direct service from the Family Advocate. Needs assessments and trauma assessments are conducted with the participants. Family Advocates assist with transportation, advocate for community resources, and connect participants with housing resources as well as many other services. Individualized goal plans are created, and Family Advocates walk alongside participants on their journey to provide encouragement, support, and resources.

Beginning in our current fiscal year (2020-2021), the Transitions program moved from a transitional housing model to a bridge housing model. The difference in the two models is the length of time families remain in BHA housing. In FY 18-19, we moved the length of time participants could remain in the program from two years to one year, and in FY 20-21, we set a goal for participants to move through the program in six months, with the understanding that some participants may need longer and can remain in BHA housing for up to one year. This change in models was due, in part, to the shift in populations that we are serving. As we serve more families coming out of domestic violence situations or shelter, it is imperative that they have housing to "bridge" the gap until permanent housing becomes available to decrease the chance of returning to their abuser out of necessity. The idea that bridge housing is a stepping stone is important for all participants to understand, regardless of their prior situation, as it encourages moms to remain focused on completing their goal plans and moving into permanent housing as quickly as possible.

In addition to investing in the lives of the mothers, we nurture the development of the children. We have a weekly Youth Program that is focused on children building resiliency. Youth, ages three and

older, participate in activities to develop skills related to self-regulation, conflict resolution, and self-efficacy. Emotional and developmental assessments are conducted on all children ages five and younger. The Youth Program Coordinator conducts the assessments with the mother to educate her on the developmental stages and listens to any concerns she may have. This empowers the mother through increased awareness of her child's development and supports engaged parenting. If there are concerns, referrals to the appropriate services are made. We also ensure children are enrolled in school and have childcare, as well as connect children with afterschool programs.

BHA has a proven track record of helping families move from homelessness to permanent housing. During FY 19-20, BHA served 33 families for a total of 97 moms and children. 80% of our families accomplished their housing goal. The Transitions program is "upstream" because of our focus on discovering the individual barriers to housing and addressing the healing of the whole person while also focusing on what families need to help prepare them to move into their own permanent housing as soon as possible. This unique approach, combined with connections to community resources, reduces isolation and increases long-term stability for the family unit.

DATES & LOCATIONS

3. When and where will the project take place? List dates and locations as appropriate in chronological order. State if provided dates/locations are confirmed, estimated, or to be determined.

The Transitions program is a phased program intended to bridge the gap between shelter and permanent housing. Participants can enter the program whenever there is an opening in our housing. The target length of time in the program is six months, and if necessary, participants can remain in the program for up to one year. Case management and Life Skills classes take place in the the BHA offices. The phased system was created to help both participants and staff increase successful outcomes. Moving through the phases depends on a participant's goals and motivation to complete the program.

Phase 1. Orientation: During this phase, participants work closely with their Family Advocate to actively participate in determining their needs; they become familiar with the BHA Transitions Program; and start creating their own Individual Goal Plan.

Phase 2. Get Connected: This level is an opportunity to ensure that participants are connected with appropriate supports - such a public benefits, Head Start, parenting classes, and counseling - for further development of their goal plan. Participants meet frequently with their Family Advocate to ensure tht they have the supports they need to feel safe, stable and supported before moving to Phase 3.

Phase 3. Achieve Stability: This phase is an opportunity for the participant to start working on their plans to increase their financial stability, such as employment, education/GED classes, or job training. By the end of this phase, participants will have a specific plan to increase income potential and have started the steps necessary to achieve this plan. Participants will also be aware of their housing barriers and have a specific plan to eliminate these barriers. Once they are participanting in an activity which will lead to financial stability at least 30 hours per week, have some form of income, and are in good standing with their program fee, the participant will progress to Phase 4.

Phase 4. Maintain Stability and Move Towards Permanent Housing: This phase is an opportunity for participants to maintain the accomplishments they have achieved in previous phases and focus more specifically on maintaining employment, increasing earning potential, maintaining a budget (including consistently paying their program fee), paying off their debts, and working on eliminating any barriers to housing.

Phase 5. Housing Ready: At Phase 5, the main objective is to secure permanent housing. The participant and Family Advocate will work to find permanent housing. The participant will also apply for any rental assistance programs they are eleigible for and prepare for their move into permanent housing.

ROLES & RESPONSIBILITIES

4. Does the project involve partnerships, collaborations, service, or affiliations with other organizations that will strengthen the project? If so, LIST their name(s) and corresponding role(s) within the categories below OR if this does not apply to you, state why your project is best positioned for success as a single organization.

SINGLE ORGANIZATION STATEMENT; Click or tap here to enter text.

PARTNERSHIPS: We are equally invested in providing this project and success is dependent upon all organizations and shared roles although one entity serves as the applicant for this grant. <u>Our application includes a letter from each partner that states their role in this relationship.</u>

Click or tap here to enter text.

COLLABORATIONS: We are working with other organizations to make this project happen, but we serve as the lead organization for this grant opportunity and our project success is enriched by, but not dependent upon, our collaborators. An additional letter is NOT required, but may help the application.

Click or tap here to enter text.

SERVICE: Our project will serve these organizations and cannot take place without their commitment to accept service. Our application includes a letter from each organization (this includes schools) that states their intent to participate.

Click or tap here to enter text.

AFFILIATIONS: Our project may be affiliated with these organizations in some way, but is not 100% dependent upon their participation. <u>An additional letter is NOT needed.</u>

BHA believes fully in using our expertise in case management and housing to serve our families, and utilizing the expertise of our community partners to address barriers to housing. We are a member of CACH and participate in the coordinated entry system. We also work closely with the YWCA, Shalom House, and Interfaith Shelter as we serve as the next step between the shelter and permanent housing. In addition, we are affiliated with many other mainstream and nonprofit resrouces including Gaudenzia Delta Community, Community Action Commission, HELP Ministries, The Salvation Army Harrisburg Capital City Region, The Program, Legal Aid, Case Management Unit, WIC, Dauphin County Assistance Office, Early Learning Resource Center, etc.

COMPARABLES

5. Are other organizations in your service area providing services that are similar to your proposed project? If yes, state their names or services and explain how your project differs. If no, state NA.

The YWCA is the only other organization providing bridge housing in Dauphin County specifically for women or women with children. Our programs differ because BHA only serves women with children, and we do not have a stipulation set that participants must be drug/alcohol free for at least three months prior to coming into our program. Participants in the Transitions program must sign an

agreement that they will not use drugs or alcohol during their stay in BHA, and we immediately connect them to the D&A services that is appropriate for their needs.

ASSESSMENT & IMPACT

6a. What will project success look like? Provide a brief overview of the project's key outcomes, outputs, and/or other results of success.

Success of this program will be evaluated on the outcomes and targets listed:

- 1. Program participants obtain/maintain permanent housing. Performance target = 75%
- Program participants achieve a reliable income that will sustain their permanent housing.
 Performance target = 75%
- 3. Program participants are connected to community resources and support. Performance target = 90%
- Program participants successfully complete 80% of the Life Skills Classes offered in the Transitions program.
 Performance target = 75%
- 6b. How will project success be measured and documented (i.e.: how will you know the project is successful? Are you collecting value statements, numbers served, surveys, photos, before and after images, or using other methods)?

Project success will measured and documented for each outcome in the following ways:

Outcome 1. Program participants obtain/maintain permanent housing.

- X% of Y participants obtain permanent housing upon discharge
- Data Source program participant's lease
- Date Collection Method program records
- X% of Y participants who have no incidents of returning to emergency housing or shelters one year after completing the program.
- Data Source Past program participants, Homeless Management Information System Database (HMIS)
- Data Collection Method Interview (past participant reports on housing situation over previous year), Review of database to see if additional homeless services were accessed

Outcome 2. Program participants achieve a reliable income that will sustain their permanent housing.

- X% of Y participants maintain or obtain enough income to sustain their housing.
- Data Source Program participants financial records (pay stubs, award letters, etc.)
- Data Collection Method Review of program records

Outcome 3. Program participants are connected to community reserouces and support.

- X% of Y participants are connected to community resources and support.
- Data Source Program documents
- Data Collection Review of program records

Outcome 4. Program participants successfully complete 80% of Life Skills Classes offered in the Transitions program.

- X% of Y participants complete 80% of the Life Skills Classes while in the program.

- Data Source Program documents
- Data Collection Method Review of program records

FUNDING & SUPPORT

7. If this proposal is not funded at the level requested, will you be able to implement the project as staffed? Explain as needed.

Yes. The Transitions program accounts for 61% of our operating budget and is the core of the work we do at BHA. BHA has diversified revenue streams to support the Transitions program including Individual giving, Government contracts with Dauphin County Children & Youth and the Homeless Assistance Program through Dauphin County MHID, Grants/Foundations, Member/Supporting churches, and Events. We continuously raise funds to support the Transitions program and will continue to do so whether or not our project is selected for Upstream funding.

- 8. This grant opportunity will not fund 100% of any project. Restate the amount you are seeking and describe other funding sources and amounts.
 - BHA is requesting \$10,000 to support the case management and bridge housing we provide to families experiencing homelessness. In our current fiscal year (4/1/20-3/31/21), we have received funding from The Link Foundation (\$10,000), the Westfield Insurance Foundation (\$10,000), Nationwide Foundation (\$20,000), and we currently have requests pending with the Truist Foundation (\$10,000) and the Stabler Foundation (\$60,000). We will also be applying for funding through the Neighborhood Assistance Program and PHARE. In addition, we have received funding through our government contracts (\$49,790), Individual giving (\$46,498), member/supporting churches (\$10,144), and through events (\$9,523).
- 9. Did the applicant organization end its most recent fiscal year with a budget surplus or deficit? If so, briefly state the amount of the surplus or deficit and state how the surplus may be used (i.e. is it earmarked for another program) and/or how the deficit may be handled.
 - BHA ended FY 2019-2020 with a budget surplus of \$217,694. One of our strategic initiatives is to increase our budget revenue to \$1 million, and FY 19-20 was the first year this goal was accomplished. By increasing revenue, we were able to pay off our mortgages, and prepare for the future growth of BHA, including program expansion and evaluation of the BHA compensation structure to ensure staff are receiving salaries and benefits commensurate to their experience and skill set.

ACCESS & INCLUSION

10. As a community foundation, TFEC fosters a climate of purposeful inclusion that values diversity of gender, age, race, ethnicity, national origin, range of abilities, sexual orientation, and socio-economic status. Please state how your project will be made accessible to all individuals who qualify for participation in the project and describe any accommodations, modifications, technologies, or services you will offer to ensure that all eligible participants experience the best possible services or outcomes.

Childcare is available for all participants, if needed, at BHA classes and case management meetings. We can assist with transportation for any classes or appointments located off-site. BHA also works with individuals and companies to provide translation services to effectively communicate with participants whose first language is not English. We have also equipped one of our apartments to be accessible for individuals with physical challenges.

While the focus of our program is on single mothers and their children, if there is an adult male present in the family relationship, we encourage him to be involved with goal planning and case management and can help connect him to services in the community; however, he is not permitted to live in a BHA owned property. Children are accepted into the program regardless of their gender identity or expression.

BUDGET WORKSHEET

Complete the Budget Worksheet below; a Project Total is required.

ITEM OR SERVICE Examples include: Contracted Services, Equipment, Personnel, Supplies; list your own as appropriate.	DESCRIPTION OF ITEM OR SERVICE	REQUESTED GRANT FUNDS Indicate where funds sought through this grant opportunity will be applied.	OTHER FUNDING SOURCES State the names and amounts of all other funding sources.	PENDING, COMMITTED, OR RECEIVED Using a P, C, or R, indicate the status of all funding sources.	\$ TOTALS Add across to provide a total for each row. Total columns as indicated in bottom row.
Salaries/Benefits- Program and Property Staff	Personnel - Based on % of time position spends working on Transitions program	\$7,500	Grants - \$200,000 Ind. Giving - \$61,317 Govt. Cont \$64,942	P	\$326,259
Supportive Services	Supplies for classes/activities, rental assistance, etc.	\$	Churches - \$10,144 Ind. Giv\$13,356	P	\$23,500
Housing	Utilities, maintenance, etc.	\$2,500	Grants - \$37,858 Gov. Cont \$64,942	P	\$102,800
Administrative Costs	Phone, office, mileage, etc.	\$	Ind. Giv \$24,770	P	\$34,770
	:	\$			\$
		\$			\$
		\$:	\$
		\$: :	\$
		\$			

	\$10,000 \$477,329	\$487,329
TOTALS	Total: Total: Other Funding	PROJECT TOTAL
	Grant Funds Sources	

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BRETHREN HOUSING ASSOCIATION BOARD OF DIRECTORS

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Capital Area Coalition on Homelessness

...to educate and mobilize our community and coordinate services to prevent and reduce homelessness in the Capital Region.

Cornerstone Sponsors

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July 23, 2020

Ms. Kait Gillis-Hanna Executive Director Brethren Housing Association 219 Hummel Street Harrisburg, PA 17104

Gold Sponsors The Foundation for

The Foundation Enhancing Communities

Holy Trinity Greek Orthodox Cathedral's Greek Festival Dear Ms. Gillis-Hanna,

On behalf of the Capital Area Coalition on Homelessness (CACH), I'm pleased to offer this letter of support for Brethren Housing Association's (BHA) application for funding through The Foundation for Enhancing Communities UPStream grant, for the Bridge housing program for single moms experiencing homelessness.

BHA has not only been an active member of CACH with staff participating in and supporting both committee work and the overall efforts of the Coalition, but it has also been a good community member by revitalizing an entire city block in a distressed neighborhood.

Silver Sponsors Mt. Calvary Episcopal Church (Camp Hill) BHA's programs provide a valuable community service by helping families experiencing homelessness break from that cycle by improving the living situation for the entire family. BHA certainly demonstrates its commitment to CACH's mission of making homelessness a rare, brief, and non-recurring event for everyone in our community.

Programs like BHA's Bridge housing are critical to our Continuum of Care, and I wish you great success.

My very best,

Jennifer Wintermyer

President, Capital Area Coalition on Homelessness

The DELTA Community

Developing Effective Living Through Alternatives



Helping poor and homeless single-parent families achieve self-sufficiency

July 30, 2020

Ms. Kait Gillis-Hanna Executive Director Brethren Housing Association 219 Hummel Street Harrisburg, PA 17104

Dear Kait,

We at The DELTA Community are pleased to offer support for Brethren Housing Association's funding application to The Foundation for Enhancing Communities (TFEC).

BHA has provided critical housing and case management in the community for more than 30 years and our organizations have enjoyed a strong working relationship serving families experiencing homelessness in Harrisburg for much of that time. DELTA and BHA are both active in the Capital Area Coalition on Homelessness (CACH) and work to serve single parent families experiencing homelessness.

BHA is meeting an important need for family economic stability in Harrisburg, and while at BHA, families participate in trauma-informed services and programming to increase their stability. BHA recognizes, understands, and responds to trauma and is committed to creating a program that is emotionally and physically safe for participants, staff and volunteers.

When women and children feel supported and have the resources to provide for themselves, they create a stronger community for all of us. We look forward to a continued cooperative relationship between BHA and The DELTA Community in the coming years.

Karol Tasker

Program Supervisor

The DELTA Community Inc., 1910 N. 2nd Street Harrisburg, PA 17102

Phone: (717) 232-2970 Fax: (717) 232-1963

2020 GREATER HARRISBURG COMMUNITY FOUNDATION UPSTREAM SIGN & SUBMIT FORM Provide signatures from the applicant organization, below. Both organization representatives must sign.

is true	to the best of your kn	nowledge and may be submitte	agree that the provided information in this application ad for review. Completion of this form is one component
•	r Colinplete Applicatio	n $\rightarrow 100 -$	
	President/CEO	Ink Signature	Click or tap here to enter text. Digital Signature
	Board President	Ink Signature	Click or tap here to enter text. Digital Signature
All gra	nt materials must be s		BMITTED BY 4PM ON THE DEADLINE DATE sline application system by 4pm on the deadline date materials.
Wo Boa □	rksheet, and Sign & S	Submit Form with original or	file, Project Snapshot, Project Narrative, Budget digital signatures. ork positions and/or titles as applicable) must be
□ ON nun orga min	E, TWO, or THREE lonber of letters that wantzation's Board of l	vill best support their applic Directors will not be accepte	al or digital signatures. Applicants may submit the ation. Letters of support from the applicant d. Identical form letters are discouraged. A this grant opportunity regardless of response to
mus	st upload letters witl	h original or digital signature	CE to other Agencies as stated in Question 4, you s documenting the relationship. A letter of pport if support is expressly stated.
□ App Fisc	licants who utilize a	FISCAL SPONSOR must inc	lude a letter signed by the Executive Leader of the serve as the Fiscal Sponsor. An original or digital
□ IRS	501(c)(3) determina	ition letter.	
			OO. If 990 is not available, upload applicant nt to meet this requirement.
QUES	TIONS	•	

If you should have any questions regarding this form or TFEC grant opportunities, contact Jennifer Strechay, Program Officer for Community Investment, at jstrechay@tfec.org or 717-236-5040.