

Franklin County Community Foundation
Advisory Committee Meeting Agenda

January 14, 2021 11:30

Location: ZOOM

<https://us02web.zoom.us/j/89304713029?pwd=dy9GNNG85am5CaHN6ZTRqTmJpS1Q3Zz09>

Meeting ID: 893 0471 3029 Passcode: 697327

Find your local number: <https://us02web.zoom.us/u/keFUyR9kjO>

Welcome and introductions

1. TFEC Report — via Consent Agenda (attached)
 - a. Review of Minutes October 8, 2020 (attached)
 - b. General TFEC news
 - c. Governance
 - i. Required annual forms (attached)
 - d. Communications
 - e. Grants
 - f. Early Education
 - g. Scholarships
 - h. 2021 Events listing (attached)
2. Council on Foundations annual meeting requirements
3. Charlie Schlichter memorial contributions
4. Annual verbal financial review Financials through November 30, 2020
5. Governance
 - a. Updated term limits (attached)
 - b. Status updates on possible new members
 - i. Timothy Long - status update
6. FCCF Strategic Plan 2017-2021
 - a. 2020 updates (attached)
 - b. 2021 goal setting

- c. Discussion of renewal of membership at Shippensburg Area Chamber of Commerce (\$110)
 - d. Spring grantee reception? Live- virtual?
 - 7. TFEC Centennial — FCCF component
 - a. Time capsule
 - b. Event/celebration & Gift to community update
 - 8. Business contacts- professional advisors, service clubs, prospective donors (attached)
 - 9. 2021 meetings/events
 - January 14, 2021
 - Spring grantee event? Live- virtual?
 - April 8, 2021
 - July 8, 2021
 - October 14, 2021- Fall grantmaking meeting
 - 10. Adjournment
-

Advisory Committee Members:

John Rotz, Chair

Suzanne Trinh, Vice Chair

Teresa Beckner

Harold Brake

Abel Castro

Robert Correll

Anne Finucane

Mike Kolathas

Thomas Steiger

John Wheeler

TFEC Team Members:

Janice Black

Jennifer Doyle

Andrea Iguina

** Here is the link to the Franklin County Community Foundation Dropbox.

Please feel free to submit any and all suggestions, photos, PDF materials, etc. that you would like to have submitted into the time capsule.

These suggestions will be reviewed by the committee at a later date for final approval.

Anyone that has access to this link is able to drop information in so please be careful with whom it is shared.

<https://www.dropbox.com/FCCF>



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SUPPORT TFEC's Fund For the Future- serving nonprofits in our 5 county footprint!

**Franklin County Community Foundation
Advisory Committee Minutes
October 8, 2020**

MINUTES

A meeting of the Franklin County Community Foundation (FCCF) Advisory Committee was held on Thursday October 8, 2020 via ZOOM. Those in attendance included: Chairman David Spang, Vice Chairman John Rotz, John Wheeler, Anne Finucane, Thomas Steiger, Harold Brake, Suzanne Trinh, Teresa Beckner and TFEC team members Janice Black, Jennifer Doyle, Jennifer Strechay and Andrea Iguina.

Vice Chairman Rotz called the meeting to order at 11:39 am and noted that Chairman Spang had asked that he convene today's meeting. Vice Chairman Rotz asked that introductions be conducted as there were several guests attending today. Introductions were conducted via round robin style.

Consent Agenda

Vice Chairman Rotz called for any questions about any of the information presented in the consent agenda. Hearing none, a motion was made by Mr. Wheeler and seconded by Mr. Steiger, and with a unanimous vote, the motion carried to accept the consent agenda as presented.

2020 Grantmaking

Vice Chairman Rotz asked if the agenda could be altered as there was a lot to cover with the annual grantmaking. He asked Ms. Strechay to begin the grantmaking portion of the meeting. Ms. Strechay provided a summary of the application process for 2020 and reviewed the grant review screen sharing that she and Ms. Iguina would use for today's meeting.

A question was raised around the nonprofit landscape given the continued pandemic and whether or not TFEC has seen successful implementation of past funded programs. Ms. Strechay noted that TFEC was remaining flexible with grantees and asking them to stay in close connection regarding their funded programs. On the whole, awarded funds have been spent and programs implemented with only slight needed revisions. TFEC will continue to stay closely connected to grantees as things continue to evolve.

Vice Chairman Rotz reminded the committee of the need to recuse themselves as they had disclosed on the annual disclosure forms they completed due to conflicts they may experience relative to certain applications.

Grant awards were made as follows for 2020:

Capitol Theatre Center Foundation	Franklin County Young Playwrights Festival 2021	\$4,000.00	\$2867
Chambersburg Area Council for the Arts	Arts Express	\$6,000.00	\$3500
Children Aid Society - Southern Pennsylvania District Church of the Brethren	Support for self pay and sliding fee scale clients at the Frances Leiter Center	\$7,000.00	\$7000
CONTACT Helpline	Emotional Listening Support Services	\$5,080.00	\$2500
Cumberland Valley Animal Shelter, LLC.	Second Chance Program	\$4,900.00	\$0
Cumberland Valley Breast Care Alliance, Inc.	MammaGift Project	\$7,000.00	\$7000
Cumberland Valley Rails To Trails Council, Inc.	Cumberland Valley Rail Trail - Franklin County Extension, Orrstown Road Trailhead	\$7,000.00	\$2000 for kiosk only
Diaper Depot at Central	Diaper Depot at Central (DD@C)	\$7,000.00	\$7120
Downtown Chambersburg Inc	Safe Downtown Initiative	\$3,714.00	\$0
Employment Skills Center	Nurse Aide Training and Employment - Franklin County	\$5,000.00	\$5000

Franklin County Legal Services	Meeting Basic Needs through Legal Services	\$7,000.00	\$7000
Greencastle-Antrim Education Foundation	GAEF Dolly Parton Imagination Library	\$7,000.00	\$2100
National Audubon Society Inc. (Audubon Pennsylvania)	Bird-Friendly PA: An Audubon Pennsylvania Bird-Friendly Communities Initiative	\$7,000.00	\$0
PennCares	Wellness Initiative Training Series	\$7,000.00	\$0
Pennsylvania Parks And Forests Foundation	Improving Healthy Outdoor Recreation Opportunities for Children from Diverse Age Ranges through Playground Enhancements at Mont Alto State Park	\$7,000.00	\$0
Pennsylvania Society for Biomedical Research	Mobile Biomedical Science Program for Middle School Students in Franklin County	\$7,000.00	\$7120
Reins of Rhythm Riding & Horsemanship	Lead with Horses: Teen Outreach & Development Program	\$7,000.00	\$0
Rouzerville Business Association (Fiscal Sponsor); Washington Township 9/11 Tribute Working Group	9/11 Tribute Quick Response (QR) Codes	\$2,000.00	\$0

The Boys And Girls Club Of Chambersburg & Shippensburg Inc	Triple Play	\$7,000.00	\$7000
The Pennsylvania State University	Veterans Equine Therapeutic Riding Program - Franklin County 4-H Therapeutic Riding Center	\$7,000.00	\$7000
Totem Pole Playhouse	Totem Pole Playhouse 2021 70th Anniversary Season	\$7,000.00	\$1000
Waynesboro Area Business Education and Community Foundation	WASD P3: Be the Village	\$4,700.00	\$4700
Waynesboro Community & Human Services Inc	Community Health Nurse Program	\$7,000.00	\$6519
Waynesboro Community Concert Association	Opening the "lost and rescheduled" 84th concert season	\$2,500.00	\$0
TOTAL		\$142,894.00	\$79,427

Governance

Vice Chairman Rotz noted that the current term limits were included in the meeting materials. Chairman Spang was thanked for his continued service and leadership through the years. He will be missed. Chairman Spang asked if he could still continue to serve in an advisory role specifically for the Spring 2021 grantee reception and the committee greatly appreciated the offer.

Vice Chairman Rotz noted that there were quite a few governance areas needing addressed at this meeting.

- Mr. Correll is eligible to serve his second consecutive 3 year term. A nomination was made by Ms. Trinh and seconded by Ms. Beckner; motion passed unanimously.

- New leadership for the 2021 year has been identified as follows:
John Rotz- Chairman for 2021
Suzanne Trinh- Vice Chairman 2021
- Suzanne Trinh- Chairman 2022- 2023
(And will remain as advisory committee member for 2024 until term completion)
- Teresa Beckner —Vice Chair 2022-2023
Chair 2024-2025 (second term will then be completed)
FCCF will then need a Vice Chair for 2024-2025

Motion was made by Chairman Spang and seconded by Mr. Steiger; and was passed unanimously.

Vice Chairman Rotz provided an update regarding previously discussed possible committee member Mr. Long. He had asked some folks within his circle and none knew of him; which shouldn't be considered unusual. Chairman Spang asked within his circle and found that he heard he was well liked and was active within his church community. Ms. Doyle had been tasked after the last meeting to request references, which were requested twice with no response. Vice Chairman Rotz will follow up with Mr. Long via phone to connect and request references; he will provide an update to the full committee after that time.

The following individuals are being considered for service: Mr/ Mrs. Duffy (Suzanne Trinh), Mr. Reeder (Harold Brake)

FCCF Strategic Plan

Ms. Doyle reiterated that the 2017-2020 Strategic Plan has been extended through 2021. A 2021 Work Plan will be created during the first 2021 AC meeting as per usual.

To raise awareness, the brochure and report card have been sent and can be shared with potential donors, speaking engagements, etc. Ms. Doyle asked the committee to share any virtual opportunities that arise if members feel it could be a good fit for FCCF. Everyone received their regional centennial notecards and has been asked to contact donors with a handwritten note to promote donor engagement.

Ms. Doyle noted that the 2020 workplan was included in the meeting materials. Ms. Doyle provided an update on each of the goal areas as follows:

- Unrestricted funds raised in 2020 — Orchards Fundraiser postponed this year due to Pandemic- will remain tabled until further notice
- New funds established in 2020

- Raising visibility of FCCF — Ms. Doyle noted that now that grantmaking was complete for the year; a new brochure and insert was needed. Ms. Doyle reminded the committee that OSI has been used in the past and everyone wanted to continue to use them for this project. Expenditure was discussed with the following noted: Ms. Finucane made a motion to approve this print project up to \$1000; Mr. Wheeler seconded, motion passed unanimously. Ms. Finucane asked that the grantee press release be sent to her upon completion so that she can also submit it within her circle with a request for publication.
- Chamber activity. Vice Chairman Rotz sought confirmation for continued renewal of the usual Chamber memberships that FCCF participated in each year. The consensus was to continue to do so.
- Monthly email communication with Chambers to share TFEC/FCCF news for possible inclusion in their communications (specifically of interest- COVID19 Community Response Fund activity)
- Donor engagement activity
- Grantee reception. The reception is being postponed until Spring 2021 at this time. Ms. Doyle reviewed options for highlighting/honoring the 2020 grantees. The committee agreed to the options presented. Ms. Finucane will reach out to local colleges to see if their communications or video students might consider assisting FCCF in doing some video promotion of the grantees as well.
- Prospective donor and professional advisor identification
- Days spent in Franklin County
- Governance- already discussed

There were no questions.

Ms. Doyle provided a brief update on the TFEC Centennial activities; specifically the following:

- Gala postponed until 9/18/21
- Agency Match campaign postponed until March- September 2021
- Notecards- "then & now" still for sale
- Notecards "forever" art contest- deadline extended until spring 2021
- Scholarship reception postponed until 2021
- Bank/Foundation event postponed until 2021
- General timeline revised to September 2020-September 2021
- All regional celebrations postponed until next year
- FCCF celebration- postponed until 2021. Location in Chambersburg is secured for time capsule burial.

- Continued assistance still needed with securing items for the Franklin County time capsule. Brief discussion ensued and folks volunteered to explore securing items, etc.

Next Meetings/Events

Ms. Black noted that the TFEC Annual Holiday reception for December 7, 2020 has been cancelled.

FCCF 2021 meetings:

January 14, 2021 at 11:30 am via ZOOM

Meetings for 2021 will be held on the 2nd Thursdays of April, July and October.

Finalized dates will be sent following this meeting.

The meeting was adjourned at 1:45 pm.

Respectfully submitted,

Jennifer Doyle

Vice President of Philanthropy & Community Investment



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of
The Foundation for Enhancing Communities**

The Council on Foundations requires for accreditation that TFEC Directors and standing committee members execute annually a Confidentiality Policy Acknowledgement.

Any information about The Foundation for Enhancing Communities (TFEC), its donors, prospective donors, grantees, grant applicants, and any personal information about employees or other confidential information obtained as a result of being a Director or member of a committee of TFEC, should be considered confidential. This information should be discussed only as required in connection with other Directors or fellow committee members. All documents, files, and working papers of TFEC, or generated in connection with the work of TFEC, are the property of TFEC. Under no circumstances is confidential information concerning donors, prospective donors, grant applicants and grantees, or other confidential information to be revealed to third parties, except as is required by law, or as approved by resolution of the TFEC Directors or the TFEC President & CEO in writing. Directors and members of committees are expected to exercise care not to disclose confidential information unintentionally by indiscreet conversation or by careless handling of sensitive documents. The obligation to keep information confidential continues even after a person ceases to be a TFEC Director or a member of a TFEC committee

ACKNOWLEDGMENT

I acknowledge that I have reviewed the above confidentiality policy of The Foundation for Enhancing Communities (TFEC). I understand that it is my responsibility to comply with the Confidentiality policy

Date

Signature of TFEC Committee Member

Printed Name of TFEC Committee Member



Conflict of Interest Disclosure Statement

The Council on Foundations requires for accreditation that TFEC Directors and standing committee members compete and execute annually a Conflict of Interest Disclosure Form.

The following relationships, interests or situations, involving me or members of my immediate family, might result in or be considered a conflict of interest in connection with my activities as an Advisory Committee member of a regional affiliate foundation of The Foundation for Enhancing Communities. This form includes both for-profit and non-profit organizations.

Directorships, Offices, Positions:

Name of Organization	Position/Office	Term

Memberships in Organizations

Other Relationships and Activities

Do you serve on the board of any banks? Yes No

Name of bank: _____

My current role with TFEC is: _____



Conflict of Interest Disclosure Statement

I agree that if any additional relationships, interests, or situations should arise in the future which might result in or be considered a conflict of interest on my part, I will promptly so advise the President of The Foundation for Enhancing Communities.

Date

Name

Signature



FRANKLIN COUNTY COMMUNITY FOUNDATION

Franklin County Community Foundation

Consent Agenda

January 14, 2021

The following items are attached for review and approval via consent agenda at the January 14, 2021 Franklin County Community Foundation advisory committee meeting:

- Approval of October 8, 2020 Advisory Committee minutes (attached)
- Financials – are pulled out of the consent agenda annually for the 1st meeting of each year
- General TFEC news

TFEC's team has been working predominantly remotely since the middle of March under the Governor's direction in light of the COVID19 pandemic. We too, like all community organizations have had to make accommodations and cancel events, etc. but have been very fortunate to continue to be able to provide services and support to the area. We began implementing phased-in in office hours for all staff and will continue that modified schedule paired with remote working through April 2021. In addition, TFEC has determined that no live in-person meetings or events will be hosted or participated in for the time being.

We have postponed most of our Centennial anniversary activities and campaigns and will officially re-launch our anniversary year beginning September 2020 and continue through September 2021; with the Gala tentatively scheduled for 9/18/21. We continue to work on partnership with the United Way of the Capital Region on the COVID 19 Community Response Fund. We have been keeping everyone apprised of the Fund and its activity by sharing the press releases after each round of grantmaking. TFEC is also having conversations with various community sectors to understand the current needs of the community and the concerns for the future as things continue to begin to operationalize the "new normal". We are exploring community capacity building opportunities and have continued our contract with Helix Strategies following the nonprofit COVID survey that was conducted recently. We are planning some things that will address what we learned in the survey as capacity building opportunities for local nonprofits. We have been providing monthly updates to each Franklin County chamber to make them aware of the COVID19 grant funding and other general TFEC news as well.

Staffing transitions! We have had some change here at TFEC over the last several months- which brings the exciting opportunity for growth !

We welcomed Michael Blymier as the Marketing & Communications Associate as we said goodbye to Allison Brubaker on November 30, 2020.

We promoted Andrea Iguina-Perez into the Interim Program Officer for Community Investment role as we also said goodbye to Jennifer Strechay on November 30, 2020.

We will be welcoming McLane Lydell into the role of Community Investment Associate on January 19, 2021.

We will be welcoming Ashlee Morley into the role of Scholarship Associate on January 19, 2021.

- Governance

Electronic votes status: None to date

The following individuals are being considered for service: Mr/ Mrs. Duffy (Suzanne Trinh), Mr. Reeder (Harold Brake)

- Communications

- Brochures! Reminder —new FCCF brochures are available! Please let us know if you would like some to share around!

- <https://www.tfec.org/fcfcommunityfund/>

This is your fundraising page for this year- it was updated with the goal for 2020 of \$10,000. Please then use it and share it with folks!!!! Gifts are secure through Paypal and of course, tax deductible. To date, \$2,008.52 has been realized towards this goal.

- 2020 Report Cards will soon be available for dissemination to share the impact of FCCF within the County. Copies will be available upon request -please use this (it is being updated as well to include some additional graphics and the like) to share the stories of FCCF impact and encourage folks to partner to support their community by giving to the Community Fund.
- TFEC 2020 Annual Reports are in the works and scheduled to be mailed by the end of March. This is the 2nd in a series of 3 Annual Reports for the centennial year.
- TFEC is trying to highlight our corporate social responsibility services to businesses that are looking to create a charitable giving program- this is a huge opportunity for growth for us. Please consider sharing this information with corporations that you might be affiliated with or otherwise encounter that might benefit from this? More information can be found here:
<https://www.tfec.org/donors/corporate-social-responsibility/>

Additionally, with corporate social responsibility options TFEC offers a Corporate Hardship Fund. Please consider sharing this information with corporations that you might be affiliated with or otherwise encounter that might benefit from creating a fund that would support their employees during times of hardship. More information can be found on the Hardship Fund landing page.
<https://www.tfec.org/hardship-fund/>

- TFEC is expanding our Linked In presence. This is one of the main platforms for the Hardship Campaign and also the main place we connect with new Professional Advisors. Please consider connecting with TFEC team members and TFEC as an organization (as well as designating yourself as a volunteer) on Linked In. We are going to be sharing thought leadership content and would love for you to share it within your network.
- TFEC's Brand awareness campaign is in progress but has been put on hold so a bit more research can be done in a few areas prior to finalization and launch.
- TFEC is now hosting a blog on our website! We will be pushing out content from here and our individual Linked In profiles to TFEC's Linked In page- please share this information within your networks.
- Additional marketing plans are being created that will work us towards creation of a comprehensive TFEC marketing plan as we move forward. This will be accompanied by a Communications dashboard as well.

- Grants

REPORTING

- **SAVE THE DATE**

The 2021 Fall FCCF Grantmaking Meeting will take place on Thursday, October 14, 2020.

- **2021 GRANT INFORMATION**

The 2021 FCCF grant application and guidelines will be posted on April 1, 2021 and will close on August 1, 2021. Applicants will be notified of their grant status on or before Dec 1, 2021. Proposed projects may take place at any time during the grant year beginning January 1, 2022-December 31, 2022.

- **IMPACT IN PROGRESS**

All FCCF 2020 grantee projects are now underway and grantee projects may take place at any time during the grant year of January 1, 2021 – December 31, 2021. Grantees will provide a final evaluation within 30 days of the completion of their grant year and will be submitted on or before February 1, 2022. All grantees understand that reporting may also take place at any time prior to this deadline and upon completion of the grant program.

- **GRANTEE UPDATE**

The Waynesboro Community Concert Association was granted an extension until November 30, 2021 for the WCCA No-Cost Invitation to Veterans and Community Service Providers, 2020 Due to COVID-19.

MOST RECENT GRANTMAKING

In 2020, FCCF awarded a total of \$79,427 to sixteen organizations for the following programs:

- Capitol Theatre Center Foundation - \$2,867.00 for Franklin County Young Playwrights Festival 2021.
- Chambersburg Area Council for the Arts - \$3,500.00 for Arts Express.
- Children Aid Society - Southern Pennsylvania District Church of the Brethren - \$7,000.00 for Support for self pay and sliding fee scale clients at the Frances Leiter Center.
- CONTACT Helpline - \$2,500.00 for Emotional Listening Support Services.
- Cumberland Valley Breast Care Alliance, Inc. - \$7,000.00 for MammaGift Project.
- Cumberland Valley Rails To Trails Council, Inc. - \$2,000.00 for Cumberland Valley Rail Trail - Franklin County Extension, Orrstown Road Trailhead.
- Diaper Depot at Central - \$7,120.50 for Diaper Depot at Central (DD@C).
- Employment Skills Center - \$5,000.00 for Nurse Aide Training and Employment - Franklin County.
- Franklin County Legal Services - \$7,000.00 for Meeting Basic Needs through Legal Services.
- Greencastle-Antrim Education Foundation - \$2,100.00 for GAEF Dolly Parton Imagination Library.
- Pennsylvania Society for Biomedical Research - \$7,120.50 for Mobile Biomedical Science Program for Middle School Students in Franklin County.
- The Boys and Girls Club of Chambersburg & Shippensburg Inc. - \$7,000.00 for Triple Play.
- The Pennsylvania State University - \$7,000.00 for Veterans Equine Therapeutic Riding Program - Franklin County 4-H Therapeutic Riding Center.
- Totem Pole Playhouse - \$1,000.00 for Totem Pole Playhouse 2021 70th Anniversary Season.
- Waynesboro Area Business Education and Community Foundation - \$4,700.00 for WASD P3: Be the Village.
- Waynesboro Community & Human Services Inc. - \$6,519.00 for Community Health Nurse Program.

Prepared by: Andrea Iguina-Pérez, Interim Program Officer for Community Investment

- Franklin County funders (WellSpan and United Way) – There has been nothing to update since our last meeting in the last quarter with them. The United Way has included our early education staff on their early education task force and staff have been attending regularly.

We have had conversations with the United Way of Franklin County to see what their interest is in partnering with TFEC on the newly created COVID19 Community Response Fund. Updates will be available as they are received. Even though they were not interested in partnering on this Fund we stay connected to discuss grants being made within Franklin County and keep them informed of our activity as well.

- Early Education Report

Advisory Committee: The Early Education Advisory Committee met virtually on October 6. Due to the ongoing and long term impact of COVID-19, committee members discussed the ways organizations have been responsive to local and regional needs around early education, with a highlight on Head Start Programs in the TFEC service area. The committee will again meet virtually on January 12. Staff continue to move the objectives of the advisory committee forward. The goals determined in alignment with TFEC's Strategic Plan include:

Trauma Informed Community

Foster trauma informed education, practices, and resiliency resources that impact a child's ability to grow up happy, healthy, and safe.

1. In response to the COVID-19 pandemic, TFEC launched an online Early Education Resource Center on April 1. It provides resources on educating children at home, coping with mental health issues during times of uncertainty, and resources on becoming a trauma informed community. Early Education Staff work closely with the Communications Department to add relevant and frequently changing resources to the center for parents, teachers and child care providers. Visit www.tfec.org/early-education-resoure-center for more information.
- TFEC launched a Trauma Informed Training Support Grant in October 2019. During Quarter 1 and 2 (the first Phase of the Train the Trainer series) training plans halted due to the stay at home orders and social distancing requirements. In the second half of 2020 Champion organizations offered virtual training options and were able to utilize \$2,500 in training support offered by TFEC. Virtual training dates in 2020 include: 7/8, 7/20, 8/13, 8/18, 9/16, 9/24, and 10/19.
- Staff continue to participate in the Communities Practicing Resiliency group in Harrisburg.

School Readiness

Empower caregivers, connect educators, and deepen resources that help children enter school ready to learn.

- ⑩ The Early Learning Conference committee met on October 13, November 10, December 9 and January 6 to plan a virtual 2021 event. The event will be on March 15-18; 2 sessions released per day, with all sessions available over the weekend, March 19-21. The committee will continue to meet bi-monthly.
- ⑩ The Early Education Resource Center hosts school readiness tip sheets. Infant, toddler and preschool tip sheets, all aligned with Pennsylvania Learning Standards, are available for parents, teachers and child care providers. The activities are simple and easy to do at home. Activities are featured on TFEC's social media platforms.

- ⑩ In place of its regularly held quarterly Early Childhood Engagement Group meetings, the Early Education Initiative was pleased to introduce a new Town Hall format in spring 2020. Designed to virtually encompass the TFEC's five and half county service region, and carried out via ZOOM, the goal of this meeting series is to bring school district teachers and administrators, child care providers, preschool teachers, and community organizations together to discuss current Early Education topics and needs facing our region during this challenging time. Since the pandemic began in March, five meetings have been held, taking place on May 28, June 17, August 25, October 8, and December 8. Each meeting consists of updates from the Office of Child Development and Education, the PA Key, and local child development programs. The following topics have been discussed:
 - Safely Re-Opening Early Childhood Centers
 - A Director's Experience in Operating an Early Childhood Center During COVID-19
 - Executive Director's Experience in Operating Multiple Early Child Development Centers During COVID-19
 - Community Outreach efforts made by the Early Learning Resource Center
 - Review of Safety Regulations for Child Care Centers and Preschool Programs
 - Federal Cares Act updates
 - Procedures for reporting COVID 19 cases and closing protocols
 - Using a hybrid model in a school district and a report of successes and failures
 - Overview of a center working with two districts, one hybrid and one using in person instruction.
 - Office of Child Development and Early Learning listening session: In preparation for developing Pennsylvania's next plan, OCDEL recorded stakeholder input around what is working, what is challenging and what child care providers think should be Pennsylvania's priorities for Child Care Works (CCW) moving forward

- ⑩ The Early Education Staff serve on three First 10 Community planning teams; two in Lebanon County and one in Cumberland County. The First 10 philosophy is to support schools and communities that are working to improve teaching, learning, and care throughout the first decade of children's lives. First 10 initiatives bring together school districts, elementary schools, and early childhood programs to improve education and care for young children and their families. Teams meet virtually every two weeks or every month to continue the development of a First 10 Plan for the community.

- ⑩ Early Childhood Engagement Group meetings are held in each county quarterly to discuss early education and filling gaps for those that receive no services at all. Meetings held in 2020 were as follows:
 - Cumberland County- "Success by 6" met on 1/15, 5/13, 5/20, 7/15, 9/16, 11/18
 - Dauphin County met on 3/11, 4/21, 5/13, 6/17, 9/23, 12/14
 - Lebanon County met on 1/29, 5/27, 8/13, 9/30
 - Franklin County met on 1/17, 4/24, 5/21, 6/25, 8/6, 10/22, 11/19, 12/17
 - Perry County met on 5/28

- TFEC staff continue to participate in the Dauphin County Early Learning Collaborative.
- TFEC offered Early Education Scholarships for families in Dauphin, Cumberland, Perry, Franklin, Lebanon and Northern York counties this quarter. The scholarship provides opportunities to eligible Pre-K students ages 3 to 5 years old to attend a quality early learning center or preschool

program located in TFEC's service area. Students must be enrolled or plan to enroll in an early learning center or preschool program that has been identified as a quality program by TFEC and that provides a minimum of two hours of instructional and developmental activities per day. Preference was given to children who will be 5 years old and eligible to enroll in kindergarten in 2021. The team met to review scholarship applications on September 15, and awarded \$11,100 to five families.

- TFEC continues to work with the following school districts in order to increase kindergarten registration and readiness: Central Dauphin School District, Susquehanna Township School District, Waynesboro Area School District, Chambersburg Area School District, Carlisle Area School District, South Middleton School District, West Perry School District, Cornwall-Lebanon School District and Lebanon School District.

Workforce Development

Fuel cross-sector collaboratives that recognize early learning as crucial to the development of a future ready workforce.

- The Early Education Specialists continue to serve on the Future of Work, Innovation, and Entrepreneurship Team within the ENGINE of Central PA Ecosystem. The idea of STEM Learning Ecosystems is to provide the architecture for cross-sector learning. It offers young people access to STEM-rich learning environments so they can develop important skills and engagement in science, technology, engineering and math throughout Pre-k –16, aligning to workforce development needs.
- TFEC staff also continue to serve on the Cradle to Career Alliance. The objective of this alliance is to create a collaborative in which to share ideas and efforts to: develop regional best practices, provide a diverse forum for innovation, reduce duplication of efforts, leverage resources as feasible, provide equity through economies of scale, and provide a common platform for collaboration and alignment of workforce needs. Staff serve on the Education and Community Sector subcommittees.

Prepared by: Leslie Fick, Early Education Specialist

○ Scholarships

The 2021-2022 scholarship season has officially begun. Online applications are open, and students are beginning to apply. Our first scholarship deadline is March 1 – the Pennsylvania House of Representatives Scholarship. Once this deadline passes, the season will really begin to pick up, with several opportunities having a March 15 or an April 1 deadline.

In preparation for the new season, our Scholarship Team is coordinating virtual meetings with high school counselors and college advisors in Franklin County to review the application processes and remind them of scholarship opportunities specific to their students.

We were able to connect with New Guilford Brethren Church regarding who was selected for The Norman & Lois Sollenberger Scholarship in late November. In total, Franklin County Community Foundation scholarship funds granted \$57,660.00 to 19 local students. This was less than 2019 because The J. Ward Sleichter and Frances F. Sleichter Memorial Scholarship was able to grant one \$20,000 award this year, which accounts for the large fluctuation in funds granted over the years.

2019: \$79,875.00

2018: \$57,199.00

2017: \$63,229.00

FCCF Scholarship Fund to grant for the first time in 2021:

Jerry Bennett Memorial Scholarship Fund (March 15 Deadline) supports one graduating high school senior from James Buchanan High School with plans to pursue some type of career in music and has financial need. (1 winner / \$500)

New Scholarship Funds to grant for the first time in 2021:

Big 33 Academic Scholarship Fund (March 1 Deadline) supports students in Pennsylvania who are planning to attend a technical school or accredited college or university following high school graduation. Eligible students must maintain a grade point average of 2.0 during their sophomore and junior year of high school. Students must be high school seniors at a public or private school in Pennsylvania. (Multiple winners / up to \$2,000 each)

Mary Grace Shearer MSW Scholarship for the Advancement of Social Work Fund (June 1 Deadline) supports students entering their junior or senior year of college majoring in social work at CSWE accredited bachelor's degree program in selected counties in Pennsylvania. Minimum 3.0 GPA and financial need. (Number of recipients varies / at least \$500 each)

As a reminder, the **Faerie L. Angle Scholarship Fund** continues to be available to residents of Franklin County who are entering the first, second, and third year of a JD program with the intent to become a lawyer. Students who are not currently in a law program but intend to enroll can request at any time to receive an annual reminder when the application becomes available online.

Prepared by: Faith Elmes Scholarship Coordinator

- 2021 Events Listing (attached)

You're invited! This document highlights every event hosted by TFEC, regional foundations of TFEC, and special projects of TFEC, and will be updated as new events are planned.



THE FOUNDATION
FOR ENHANCING
COMMUNITIES

2021 EVENTS

JANUARY

1 |

FEBRUARY

1 |

MARCH

1 |

APRIL

22 | The Fund for Women and Girls Annual Grantee Breakfast

MAY

1 |

JUNE

1 |

JULY

1 |

AUGUST

1 |

SEPTEMBER

18 | TFEC's Centennial Gala

OCTOBER

22 | The Fund for Women and Girls Annual Power of the Purse Event

NOVEMBER

1 |

DECEMBER

2 | The Fund for Women and Girls Cocoa & Conversation Event

6 | TFEC Holiday Reception



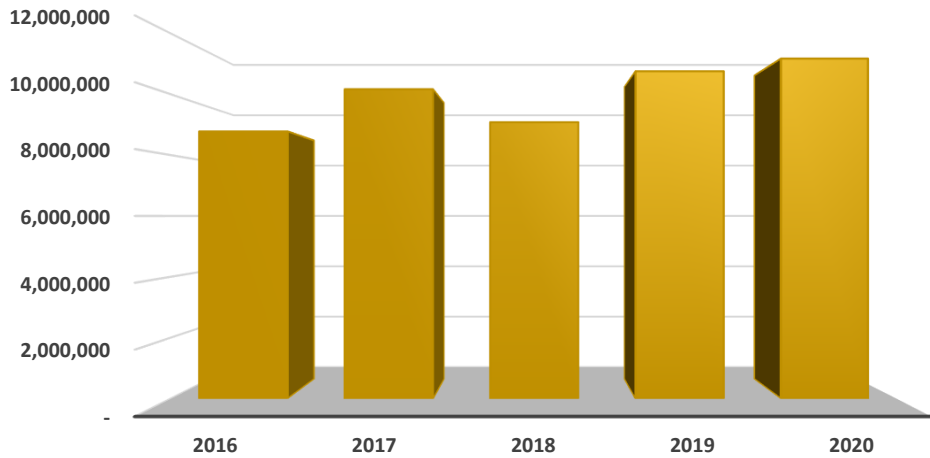
**THE FOUNDATION
FOR ENHANCING
COMMUNITIES**

Franklin County Community Foundation

Financial Report as of November 30, 2020

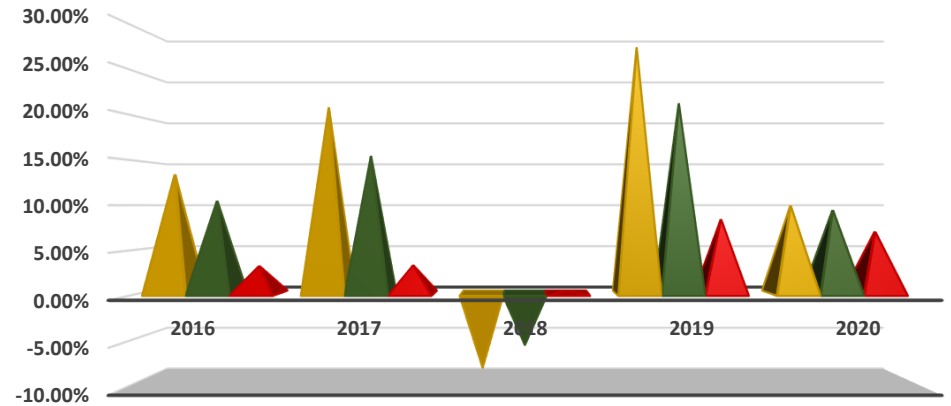


Assets



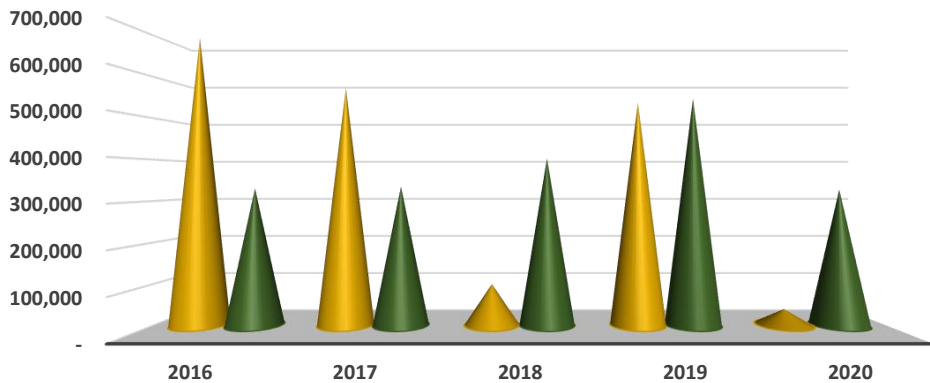
	2016	2017	2018	2019	2020
FCF	8,777,561	10,164,175	9,080,491	10,754,505	11,169,411

Investment Return



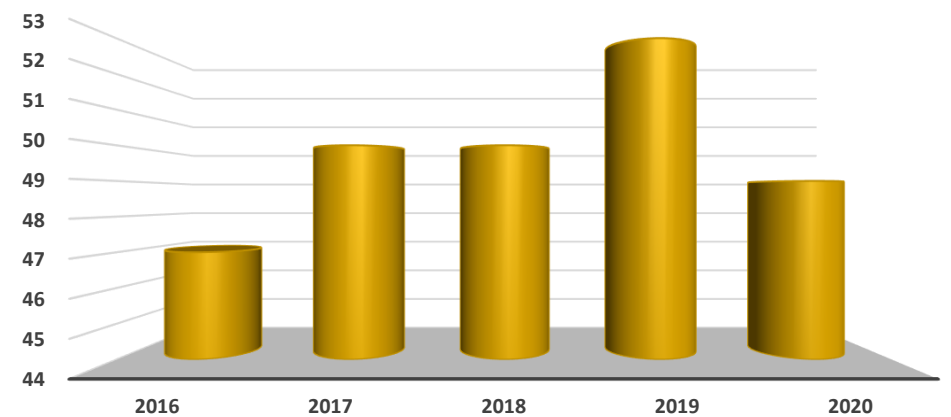
	2016	2017	2018	2019	2020
100% Equity	13.50%	21.10%	-8.54%	27.92%	9.97%
70% Equity/30% Fixed	10.50%	15.60%	-5.93%	21.56%	9.45%
100% Fixed	3.10%	3.20%	0.28%	8.41%	7.01%

Contributions & Grants



	2016	2017	2018	2019	2020
Contributions	695,441	574,681	99,321	538,724	38,786
Grants	330,872	335,758	403,534	548,004	327,892

Endowment Funds



	2016	2017	2018	2019	2020
FCF	47	50	50	53	49

FRANKLIN COUNTY COMMUNITY FOUNDATION

Financial Report

January 1, 2020 thru November 30, 2020

Fund Name	Fund ID	Type	12/31/2019 Market Value	Gifts	Grants/ Expenses Paid	TFEC/ F&M Fees	Invest. Gain/ (Loss)	11/30/2020 Market Value	Change in Value	2020 Available to Grant	Grants thru 11/30/2020	2020 Remaining Balance
MODEL E FUNDS												
BEISTLE COMPANY SCHOLARSHIP FUND	beis1	C	\$ 52,811	\$ -	\$ 2,000	\$ 1,334	\$ 3,981	\$ 53,458	\$ 647	\$ 2,000	\$ 2,000	\$ -
JERRY BENNETT MEMORIAL SCHOLARSHIP FUND	benn1	T	\$ 10,466	\$ 620	\$ 315	\$ 289	\$ 961	\$ 11,444	\$ 978	\$ 315	\$ 315	\$ -
DR. CHARLES AND ELIZABETH BIKLE FUND	bikl1	A	\$ 80,479	\$ 100	\$ 2,867	\$ 1,788	\$ 7,169	\$ 83,094	\$ 2,615	\$ 2,867	\$ 2,867	\$ -
HAROLD L. & DOLORES K. BRAKE FUND	brak1	R	\$ 321,578	\$ -	\$ 16,293	\$ 2,658	\$ 25,490	\$ 328,117	\$ 6,539	\$ 16,293	\$ 16,293	\$ -
THOMAS G. BURKEY FUND	burk2	R	\$ 10,897	\$ -	\$ 440	\$ 418	\$ 962	\$ 11,001	\$ 104	\$ 440	\$ 440	\$ -
NANCY VAN BUSKIRK FUND	busk1	U	\$ 210,029	\$ -	\$ 7,870	\$ 4,283	\$ 18,220	\$ 216,095	\$ 6,066	\$ 7,870	\$ 7,870	\$ -
CHAMBERSBURG FANNETT-METAL SCHOOL DISTRICT FUND	cham1	C	\$ 91,941	\$ -	\$ 5,000	\$ 2,273	\$ 7,061	\$ 91,729	\$ (212)	\$ 12,673	\$ 5,000	\$ 7,673
CHAMBERSBURG HIGH SCHOOL CLASS OF 1963 FUND	cla63	S	\$ 12,852	\$ -	\$ 500	\$ 208	\$ 1,084	\$ 13,228	\$ 376	\$ 896	\$ -	\$ 896
DWIGHT M. EDWARDS FUND	edwa1	R	\$ 25,735	\$ -	\$ 1,106	\$ 432	\$ 2,253	\$ 26,450	\$ 715	\$ 1,106	\$ 1,106	\$ -
FRANKLIN COUNTY FOUNDATION COMMUNITY FUND	fran1	U	\$ 306,873	\$ 1,909	\$ 11,382	\$ 6,284	\$ 27,061	\$ 318,177	\$ 11,304	\$ 11,382	\$ 11,382	\$ -
FRIENDS OF THE ROBERT KENNEDY MEMORIAL PRES. CHURCH FUND	frieT	O	\$ 115,292	\$ -	\$ 4,889	\$ 1,889	\$ 9,156	\$ 117,670	\$ 2,378	\$ 4,889	\$ 4,889	\$ -
HENRY & JANET GUARRIELLO SCHOLARSHIP FUND	guar1	S	\$ 62,219	\$ -	\$ 2,000	\$ 1,674	\$ 5,412	\$ 63,957	\$ 1,738	\$ 3,530	\$ 2,500	\$ 1,030
CHARLOTTE HAWBAKER FUND	hawb1	R	\$ 246,793	\$ -	\$ 11,697	\$ 4,028	\$ 19,249	\$ 250,317	\$ 3,524	\$ 11,697	\$ 11,697	\$ -
DR. AND MRS. CHARLES M. MARKLE SCHOLARSHIP FUND	mark3	T	\$ 146,264	\$ -	\$ 1,000	\$ 4,000	\$ 13,000	\$ 154,263	\$ 8,000	\$ 28,627	\$ 2,000	\$ 26,627
JERYL C. AND CAROLYN K. MILLER FAMILY FUND	mill1	R	\$ 109,245	\$ -	\$ 4,525	\$ 1,835	\$ 9,581	\$ 112,466	\$ 3,221	\$ 4,525	\$ 4,525	\$ -
IVA JEAN MORROW FUND	morr2	A	\$ 141,781	\$ -	\$ 9,332	\$ 3,110	\$ 12,470	\$ 141,809	\$ 28	\$ 10,366	\$ 10,366	\$ -
WAYNE A. NICARRY TEST. CHARITABLE FUND NO. 15	nica1	R	\$ 277,862	\$ -	\$ 11,319	\$ 5,041	\$ 24,753	\$ 286,255	\$ 8,393	\$ 11,319	\$ 11,319	\$ -
SHARPE FAMILY FUND	shar1	U	\$ 13,662	\$ -	\$ 564	\$ 278	\$ 1,180	\$ 14,000	\$ 338	\$ 564	\$ 564	\$ -
NORMAN AND LOIS SOLLENBERGER FUND	soll1	R	\$ 36,781	\$ -	\$ 1,415	\$ 777	\$ 3,339	\$ 37,929	\$ 1,148	\$ 1,415	\$ 1,415	\$ -
TROY TODD FOUNDATION	todd1	E	\$ 2,576	\$ 1,166	\$ -	\$ 59	\$ 416	\$ 4,099	\$ 1,523	MV	\$ -	MV
MABEL M. WITMER SCHOLARSHIP FUND	witm1	T	\$ 88,326	\$ -	\$ 1,500	\$ 1,862	\$ 7,832	\$ 92,796	\$ 4,469	\$ 3,731	\$ 3,000	\$ 731
CHARLES OAKS WOOD JR. & CAROLYN MCDOWELL WOOD TRUST	wood2	R	\$ 1,110,140	\$ -	\$ 41,386	\$ 22,416	\$ 98,013	\$ 1,144,351	\$ 34,211	\$ 41,386	\$ 41,386	\$ -
CHARLES OAKS WOOD JR. & CAROLYN MCDOWELL WOOD TRUST	wood4	C	\$ 453,417	\$ -	\$ 7,121	\$ 9,156	\$ 37,369	\$ 474,510	\$ 21,093	\$ 14,241	\$ 14,241	\$ -
TOTAL MODEL E FUNDS			\$ 3,928,018	\$ 3,794	\$ 144,520	\$ 76,091	\$ 336,013	\$ 4,047,214	\$ 119,195	\$ 192,132	\$ 155,175	\$ 36,957
MODEL A FUNDS												
DANIEL W. ARTHUR FUND	arth1	E	\$ 14,383	\$ 15,000	\$ 500	\$ 457	\$ 2,870	\$ 31,296	\$ 16,914	MV	\$ 500	MV
THOMAS G. & NANCY H. BURKEY FUND	burk1	D	\$ 302,462	\$ -	\$ -	\$ 6,220	\$ 25,332	\$ 321,574	\$ 19,112	\$ 20,476	\$ -	\$ 20,476
BRAKE FAMILY CHURCH FUND	brak3	R	\$ 1,279,610	\$ 7,559	\$ 50,433	\$ 7,346	\$ 112,535	\$ 1,341,925	\$ 62,315	\$ 50,433	\$ 50,433	\$ -
CAPITOL THEATRE CENTER FOUNDATION FUND	capi13	O	\$ 13,629	\$ -	\$ 448	\$ 233	\$ 1,132	\$ 14,079	\$ 451	\$ 448	\$ 448	\$ -
CHAMBERSBURG HIGH SCHOOL CLASS OF 1937 FUND	cla37	U	\$ 597	\$ -	\$ 594	\$ 6	\$ 3	\$ -	\$ (597)	\$ 594	\$ 594	\$ -
CRIST-ROSSMAN FUND	cris2	A	\$ 605,549	\$ -	\$ 17,710	\$ 13,893	\$ 51,404	\$ 625,350	\$ 19,801	\$ 18,208	\$ 18,208	\$ -
CUMBERLAND VALLEY HUMANE ANIMAL FUND	cvhaT	O	\$ 15,959	\$ -	\$ 600	\$ 493	\$ 1,365	\$ 16,231	\$ 272	\$ 600	\$ 600	\$ -
GORDON B. AND JOSEPHINE HEWLETT MEMORIAL FUND	hewl1	T	\$ 741,033	\$ -	\$ 15,344	\$ 16,105	\$ 67,637	\$ 777,221	\$ 36,188	\$ 17,478	\$ 18,500	\$ (1,022)
JAMES G. HEWLETT MEMORIAL SCHOLARSHIP FUND	hewl2	T	\$ 134,893	\$ -	\$ 2,947	\$ 3,790	\$ 12,064	\$ 140,220	\$ 5,327	\$ 2,953	\$ 2,900	\$ 53
FRANCES LEITER CENTER OF THE CHILDREN'S AID SOCIETY FUND	leitT	O	\$ 95,128	\$ -	\$ 3,210	\$ 1,624	\$ 7,874	\$ 98,167	\$ 3,039	\$ 3,210	\$ 3,210	\$ -
T.K. NITTERHOUSE MEMORIAL PARK FUND	nitt1	R	\$ 161,521	\$ -	\$ 2,976	\$ 2,799	\$ 14,509	\$ 170,255	\$ 8,734	\$ 26,565	\$ 2,976	\$ 23,589
RAY AND ETHEL ROTZ CHARITABLE FUND	rotz1	R	\$ 63,117	\$ -	\$ 2,167	\$ 1,083	\$ 5,450	\$ 65,317	\$ 2,200	\$ 2,167	\$ 2,167	\$ -
SOROPTOMIST INTERNATIONAL OF CHAMBERSBURG SCH. FUND	sisf1	T	\$ 14,819	\$ -	\$ 39	\$ 420	\$ 1,359	\$ 15,718	\$ 900	\$ 345	\$ 345	\$ -
J. WARD AND FRANCES F. SLEICHTER FUND	slei1	R	\$ 1,186,070	\$ -	\$ 38,099	\$ 24,964	\$ 109,447	\$ 1,232,455	\$ 46,384	\$ 38,099	\$ 38,099	\$ -
J. WARD AND FRANCES F. SLEICHTER FUND	slei2	S	\$ 1,252,387	\$ -	\$ 29,899	\$ 24,964	\$ 98,103	\$ 1,295,628	\$ 43,240	\$ 28,048	\$ 20,000	\$ 8,048
WAYNESBORO COMMUNITY CONCERT ASSOCIATION FUND	waynT	O	\$ 38,724	\$ -	\$ -	\$ 681	\$ 3,614	\$ 41,657	\$ 2,932	\$ 1,279	\$ -	\$ 1,279
WAYNESBORO COMMUNITY CONCERT ASSOCIATION'S JOSEPH BOWERS SCHOLARSHIP FUND	wayn3	S	\$ 23,030	\$ 426	\$ 500	\$ 512	\$ 2,140	\$ 24,584	\$ 1,554	\$ 1,216	\$ 1,000	\$ 216
EDMUND C. WINGARD JR. AWARD FUND	wing1	C	\$ 14,786	\$ -	\$ 908	\$ 324	\$ 1,372	\$ 14,925	\$ 139	\$ 908	\$ 908	\$ -
ROBERT AND LINDA ZULLINGER FUND #2	zull2	D	\$ 85,424	\$ -	\$ 3,000	\$ 1,732	\$ 7,137	\$ 87,829	\$ 2,405	\$ 3,121	\$ 3,000	\$ 121
ROBERT AND LINDA ZULLINGER FUND #3	zull3	R	\$ 19,460	\$ -	\$ 720	\$ 406	\$ 1,729	\$ 20,062	\$ 603	\$ 720	\$ 720	\$ -
TOTAL MODEL A FUNDS			\$ 6,062,580	\$ 22,985	\$ 170,094	\$ 108,053	\$ 527,076	\$ 6,334,495	\$ 271,914	\$ 216,868	\$ 164,608	\$ 52,760

FRANKLIN COUNTY COMMUNITY FOUNDATION

Financial Report

January 1, 2020 thru November 30, 2020

Fund Name	Fund ID	Type	12/31/2019 Market Value	Gifts	Grants/ Expenses Paid	TFEC/ F&M Fees	Invest. Gain/ (Loss)	11/30/2020 Market Value	Change in Value	2020 Available to Grant	Grants thru 11/30/2020	2020 Remaining Balance
MODEL H FUNDS												
GEORGE P. AND MARTHA B. BUCKEY FUND	buck1	E	\$ 281,630	\$ -	\$ 6,400	\$ 5,183	\$ 23,401	\$ 293,448	\$ 11,818	MV	\$ 6,400	MV
KEITH ANDREW SCHAEFFER MEMORIAL FUND	scha2	K	\$ 33,962	\$ 100	\$ 1,500	\$ 747	\$ 2,972	\$ 34,787	\$ 825	MV	\$ 1,500	MV
SCHLICHTER FAMILY FUND	schl2	U	\$ 4,682	\$ 11,366	\$ 109	\$ -	\$ 526	\$ 16,465	\$ 11,782	\$ 109	\$ 109	\$ -
TOTAL MODEL H FUNDS			\$ 320,275	\$ 11,466	\$ 8,009	\$ 5,930	\$ 26,899	\$ 344,700	\$ 24,425	\$ 109	\$ 8,009	\$ -
MODEL M FUNDS												
JUDY AND TUCKER MAXWELL FUND	maxw1	E	\$ 22,815	\$ -	\$ (200)	\$ 471	\$ 64	\$ 22,608	\$ (206)	MV	\$ 100	MV
TOTAL MODEL M FUNDS			\$ 22,815	\$ -	\$ (200)	\$ 471	\$ 64	\$ 22,608	\$ (206)	\$ -	\$ 100	\$ -
IN AND OUT FUNDS												
CHAMBERSBURG HIGH SCHOOL CLASS OF 1988 FUND	cla88	I	\$ 9,705	\$ -	\$ -	\$ -	\$ 50	\$ 9,755	\$ 50	MV	\$ -	MV
RICHARD L. MICHAEL, SR. FUND	mich2	I	\$ 401,969	\$ -	\$ -	\$ -	\$ -	\$ 401,969	\$ -	MV	\$ -	MV
TOTAL IN AND OUT FUND			\$ 411,674	\$ -	\$ -	\$ -	\$ 50	\$ 411,724	\$ 50	\$ -	\$ -	\$ -
ADMINISTRATIVE FUNDS												
FRANKLIN COUNTY FOUNDATION ADMINISTRATIVE FUND	fran3	Z	\$ 3,226	\$ 13,642	\$ 8,199	\$ -	\$ -	\$ 8,669	\$ 5,443	MV	\$ -	MV
TOTAL ADMINISTRATIVE FUNDS			\$ 3,226	\$ 13,642	\$ 8,199	\$ -	\$ -	\$ 8,669	\$ 5,443	\$ -	\$ -	\$ -
OTHER FUNDS UNDER MANAGEMENT												
SCHLICHTER LIFE INSURANCE POLICY	schl3	U	\$ 5,917	\$ -	\$ 5,917	\$ -	\$ -	\$ -	\$ (5,917)	MV	\$ -	MV
TOTAL OTHER FUNDS UNDER MANAGEMENT			\$ 5,917	\$ -	\$ 5,917	\$ -	\$ -	\$ -	\$ (5,917)	\$ -	\$ -	\$ -
TOTAL FRANKLIN COUNTY FOUNDATION ASSETS			\$ 10,754,505	\$ 51,888	\$ 336,540	\$ 190,544	\$ 890,103	\$ 11,169,411	\$ 414,906	\$ 409,109	\$ 327,892	\$ 89,717

FRANKLIN COUNTY COMMUNITY FOUNDATION

Discretionary Grantmaking Report

January 1, 2020 thru November 30, 2020

Fund Name	Type	12/31/2019 Market Value	Gifts	Expenses/ Grants Paid	TFEC Fees	Invest. Gain/ (Loss)	11/30/2020 Market Value	Change in Value	2020 Available to Grant	Grants thru 11/30/2020	2020 Remaining Balance
DISCRETIONARY FUNDS											
NANCY VAN BUSKIRK FUND	U	\$ 210,029	\$ -	\$ 7,870	\$ 4,283	\$ 18,220	\$ 216,095	\$ 6,066	\$ 7,870	\$ 7,870	\$ -
CHAMBERSBURG HIGH SCHOOL CLASS OF 1937 FUND	U	\$ 597	\$ -	\$ 594	\$ 6	\$ 3	\$ -	\$ (597)	\$ 20	\$ 20	\$ -
FRANKLIN COUNTY FOUNDATION COMMUNITY FUND	U	\$ 306,873	\$ 1,909	\$ 11,382	\$ 6,284	\$ 27,061	\$ 318,177	\$ 11,304	\$ 11,382	\$ 11,382	\$ -
SCHLICHTER FAMILY FUND	U	\$ 4,682	\$ 11,366	\$ 109	\$ -	\$ 526	\$ 16,465	\$ 11,782	\$ 109	\$ 109	\$ -
SHARPE FAMILY FUND	U	\$ 13,662	\$ -	\$ 564	\$ 278	\$ 1,180	\$ 14,000	\$ 338	\$ 564	\$ 564	\$ -
CARRY FORWARD	U								\$ 7,000	\$ 7,000	\$ -
TOTAL DISCRETIONARY		\$ 535,843	\$ 13,274	\$ 20,519	\$ 10,851	\$ 46,989	\$ 564,737	\$ 28,894	26,945	26,945	-
AREA OF INTEREST FUNDS											
DR. CHARLES AND ELIZABETH BIKLE FUND	A (3)	\$ 80,479	\$ 100	\$ 2,867	\$ 1,788	\$ 7,169	\$ 83,094	\$ 2,615	\$ 2,867	\$ 2,867	\$ -
IVA JEAN MORROW FUND	A (2)	\$ 141,781	\$ -	\$ 9,332	\$ 3,110	\$ 12,470	\$ 141,809	\$ 28	\$ 10,366	\$ 10,366	\$ -
CRIST-ROSSMAN FUND	A (1)	\$ 605,549	\$ -	\$ 17,710	\$ 13,893	\$ 51,404	\$ 625,350	\$ 19,801	\$ 18,208	\$ 18,208	\$ -
CHARLES OAKS WOOD JR. & CAROLYN MCDOWELL WOOD TRUST	C (1)	\$ 453,417	\$ -	\$ 7,121	\$ 9,156	\$ 37,369	\$ 474,510	\$ 21,093	\$ 14,241	\$ 14,241	\$ -
EARLY CHILDHOOD INITIATIVE	A (4)								\$ 6,800	\$ 6,800	\$ -
TOTAL AREA OF INTEREST		\$ 1,281,227	\$ 100	\$ 37,030	\$ 27,947	\$ 108,413	\$ 1,324,763	\$ 43,536	\$ 52,482	\$ 52,482	\$ -
TOTAL DISCR. AND A&I		\$ 1,817,070	\$ 13,374	\$ 57,548	\$ 38,798	\$ 155,401	\$ 1,889,500	\$ 72,430	\$ 79,427	\$ 79,427	\$ -

Type Legend:
A=Area of Interest/Discretionary Fund
C=Committee Advised Fund
D=Donor Advised Fund
P=Provisional Fund
R=Restricted/Agency Fund
U=Unrestricted/Discretionary Fund
O=Organizational/Agency Fund

Area of Interest Legend:
(1) Cancer, Needy, Elderly and Persons with a Disability
(2) Children with a Disability or other Special Needs
(3) Music and the Arts
(4) Early Childhood Education

Committee Advised Legend:
(1) Please note that the Wood Fund is to be distributed in November and to be split into 2 unrestricted grants of \$7,120.50. No organization shall be selected more often than every two years.

FRANKLIN COUNTY COMMUNITY FOUNDATION
Contribution Report
January 1, 2020 to November 30, 2020

Donor	Amount	Date	Fund Name
Mr. Daniel W. Arthur	-	1/17/2020	DANIEL W. ARTHUR FUND
Waynesboro Community Concert Association	-	1/17/2020	WAYNESBORO COMMUNITY CONCERT ASSOCIATION'S JOSEPH BOWERS SCHOLARSHIP FUND
Mr. Daniel W. Arthur	-	1/27/2020	DANIEL W. ARTHUR FUND
Mr. Charles G. Schlichter, Jr.	-	1/27/2020	FRANKLIN COUNTY FOUNDATION ADMINISTRATIVE FUND
Ms. Sarah L. Pentz	-	1/31/2020	KEITH ANDREW SCHAEFFER MEMORIAL FUND
Anonymous Anonymous	-	2/4/2020	TROY TODD FOUNDATION
Mr. Joseph Winn	-	2/4/2020	TROY TODD FOUNDATION
Mr. Todd Sabers	-	2/4/2020	TROY TODD FOUNDATION
Mr. Van Gaus	-	2/4/2020	TROY TODD FOUNDATION
Mr. Zachrey Phares	-	2/4/2020	TROY TODD FOUNDATION
Mr. John Richards	-	2/4/2020	TROY TODD FOUNDATION
Mr. Joseph Pyles	-	2/4/2020	TROY TODD FOUNDATION
Mr. James Smith	-	2/4/2020	TROY TODD FOUNDATION
Mr. Michael Helmstetter	-	2/4/2020	TROY TODD FOUNDATION
Mr. Joseph Langham	-	2/4/2020	TROY TODD FOUNDATION
Mr. John Richards	-	4/6/2020	TROY TODD FOUNDATION
Mr. Todd Sabers	-	4/6/2020	TROY TODD FOUNDATION
Mr. James Smith	-	4/6/2020	TROY TODD FOUNDATION
Mr. David Nicklow	-	4/6/2020	TROY TODD FOUNDATION
Mr. and Mrs. John Wheeler	-	4/15/2020	FRANKLIN COUNTY FOUNDATION COMMUNITY FUND
Mr. John Richards	-	5/7/2020	TROY TODD FOUNDATION
Mr. James Smith	-	5/7/2020	TROY TODD FOUNDATION
Mr. David Nicklow	-	5/7/2020	TROY TODD FOUNDATION
Mr. Todd Sabers	-	5/7/2020	TROY TODD FOUNDATION
Mr. John Richards	-	6/10/2020	TROY TODD FOUNDATION
Mr. James Smith	-	6/10/2020	TROY TODD FOUNDATION
Mr. Todd Sabers	-	6/10/2020	TROY TODD FOUNDATION
Mr. David Nicklow	-	6/10/2020	TROY TODD FOUNDATION
Ms. LouAnn Schaeffer	-	6/20/2020	KEITH ANDREW SCHAEFFER MEMORIAL FUND
Mr. Daniel W. Arthur	-	6/30/2020	DANIEL W. ARTHUR FUND
Class of 1937 Trust	-	6/30/2020	CHAMBERSBURG HIGH SCHOOL CLASS OF 1937 FUND
Franklin County Community Foundation Administrative Fund	-	7/9/2020	FRANKLIN COUNTY FOUNDATION COMMUNITY FUND
Mr. Charles G. Schlichter, Jr.	-	7/9/2020	SCHLICHTER FAMILY FUND
Mr. Daniel W. Arthur	-	7/17/2020	DANIEL W. ARTHUR FUND
Chambersburg High School Class of 1937	-	7/17/2020	FRANKLIN COUNTY FOUNDATION COMMUNITY FUND

FRANKLIN COUNTY COMMUNITY FOUNDATION
Contribution Report
January 1, 2020 to November 30, 2020

Donor	Amount	Date	Fund Name
Mr. John Richards	-	7/17/2020	TROY TODD FOUNDATION
Mr. James Smith	-	7/17/2020	TROY TODD FOUNDATION
Mr. David Nicklow	-	7/17/2020	TROY TODD FOUNDATION
Mr. Todd Sabers	-	7/17/2020	TROY TODD FOUNDATION
Mr. Todd Sabers	-	8/6/2020	TROY TODD FOUNDATION
Mr. James Smith	-	8/6/2020	TROY TODD FOUNDATION
Mr. John Richards	-	8/6/2020	TROY TODD FOUNDATION
Mr. Derek Wolford	-	8/6/2020	TROY TODD FOUNDATION
Network for Good	-	8/27/2020	JERRY BENNETT MEMORIAL SCHOLARSHIP FUND
Mr. John Richards	-	9/24/2020	TROY TODD FOUNDATION
Mr. James Smith	-	9/24/2020	TROY TODD FOUNDATION
Mr. David Nicklow	-	9/24/2020	TROY TODD FOUNDATION
Mr. Todd Sabers	-	9/24/2020	TROY TODD FOUNDATION
Mr. Daniel W. Arthur	-	9/29/2020	DANIEL W. ARTHUR FUND
Mr. James Smith	-	10/8/2020	TROY TODD FOUNDATION
Mr. John Richards	-	10/8/2020	TROY TODD FOUNDATION
Mr. David Nicklow	-	10/8/2020	TROY TODD FOUNDATION
Mr. Todd Sabers	-	10/8/2020	TROY TODD FOUNDATION
TFEC Administrative Fund	-	10/29/2020	FRANKLIN COUNTY FOUNDATION COMMUNITY FUND
Ms. Anne Finucane	-	11/5/2020	DR. CHARLES AND ELIZABETH BIKLE FUND
Mr. James Smith	-	11/5/2020	TROY TODD FOUNDATION
Mr. John Richards	-	11/5/2020	TROY TODD FOUNDATION
Mr. Todd Sabers	-	11/5/2020	TROY TODD FOUNDATION
Mr. David Nicklow	-	11/5/2020	TROY TODD FOUNDATION
MONY Life Insurance Company of America	-	11/30/2020	SCHLICHTER FAMILY FUND
Total Contributions	\$ 38,786		

FRANKLIN COUNTY COMMUNITY FOUNDATION

Grant Report

January 1, 2020 to November 30, 2020

Grantee		Date	Fund Name
Franklin County Community Foundation Administrative Fund	-	1/23/2020	THOMAS G. BURKEY FUND
Jerry Bennet Memorial Scholarship Fund	-	1/23/2020	JERRY BENNETT MEMORIAL SCHOLARSHIP FUND
Chambersburg Youth Soccer Association	-	1/24/2020	T.K. NITTERHOUSE MEMORIAL PARK FUND
Cumberland Valley School of Music	-	1/30/2020	GEORGE P. AND MARTHA B. BUCKEY FUND
Totem Pole Playhouse	-	2/21/2020	ROBERT AND LINDA ZULLINGER FUND #2
Cumberland Valley Animal Shelter Inc	-	2/21/2020	ROBERT AND LINDA ZULLINGER FUND #2
Cumberland Valley School of Music	-	2/21/2020	ROBERT AND LINDA ZULLINGER FUND #2
Capitol Theatre Center Foundation	-	2/21/2020	ROBERT AND LINDA ZULLINGER FUND #2
Women In Need Inc	-	2/21/2020	ROBERT AND LINDA ZULLINGER FUND #2
Chambersburg Memorial YMCA	-	2/21/2020	ROBERT AND LINDA ZULLINGER FUND #2
Franklin County Library System	-	2/21/2020	ROBERT AND LINDA ZULLINGER FUND #2
Chambersburg Youth Soccer Association	-	3/4/2020	T.K. NITTERHOUSE MEMORIAL PARK FUND
The Arbor Day Foundation	-	3/10/2020	GEORGE P. AND MARTHA B. BUCKEY FUND
Waynesboro College Club	-	3/12/2020	GEORGE P. AND MARTHA B. BUCKEY FUND
St. Thomas Twp Volunteer Fire Company	-	3/23/2020	HAROLD L. & DOLORES K. BRAKE FUND
Menno Haven, Inc.	-	3/24/2020	CHARLES OAKS WOOD JR. & CAROLYN MCDOWELL WOOD TRUST
First United Methodist Church - Chambersburg	-	3/24/2020	J. WARD AND FRANCES F. SLEICHTER FUND
First United Methodist Church - Chambersburg	-	3/24/2020	ROBERT AND LINDA ZULLINGER FUND #3
Cumberland Valley Animal Shelter Inc	-	3/24/2020	CHARLES OAKS WOOD JR. & CAROLYN MCDOWELL WOOD TRUST
Cumberland Valley Animal Shelter Inc	-	3/24/2020	CUMBERLAND VALLEY HUMANE ANIMAL FUND
SpiriTrust Lutheran	-	3/24/2020	CHARLES OAKS WOOD JR. & CAROLYN MCDOWELL WOOD TRUST
Capitol Theatre Center Foundation	-	3/25/2020	CAPITOL THEATRE CENTER FOUNDATION FUND
Frances Leiter Center	-	3/25/2020	FRANCES LEITER CENTER OF THE CHILDREN'S AID SOCIETY FUND
Wellspan Chambersburg Hospital	-	3/26/2020	CHARLES OAKS WOOD JR. & CAROLYN MCDOWELL WOOD TRUST
Wellspan Chambersburg Hospital	-	3/26/2020	J. WARD AND FRANCES F. SLEICHTER FUND
St. Thomas Lutheran Church	-	3/31/2020	BRAKE FAMILY CHURCH FUND
St. Thomas Lutheran Church	-	3/31/2020	RAY AND ETHEL ROTZ CHARITABLE FUND
Friends of Robert Kennedy Memorial Presbyterian Church	-	3/31/2020	FRIENDS OF THE ROBERT KENNEDY MEMORIAL PRES. CHURCH FUND
Chambersburg Youth Soccer Association	-	3/31/2020	T.K. NITTERHOUSE MEMORIAL PARK FUND
Brake Family Church Fund	-	4/10/2020	BRAKE FAMILY CHURCH FUND
NETwork Ministries	-	4/17/2020	CHARLOTTE HAWBAKER FUND
St. Timothy's School	-	4/21/2020	GEORGE P. AND MARTHA B. BUCKEY FUND
National Vaccine Information Center	-	5/1/2020	KEITH ANDREW SCHAEFFER MEMORIAL FUND
Medic II	-	5/7/2020	JUDY AND TUCKER MAXWELL FUND
Informed Consent Action Network (ICAN)	-	5/21/2020	KEITH ANDREW SCHAEFFER MEMORIAL FUND
Children's Health Defense	-	5/21/2020	KEITH ANDREW SCHAEFFER MEMORIAL FUND
Franklin County Combined Fund	-	7/1/2020	CHAMBERSBURG HIGH SCHOOL CLASS OF 1937 FUND
Mr. Bryce A. Kibbe	-	7/23/2020	CHAMBERSBURG FANNETT-METAL SCHOOL DISTRICT FUND
Miss Elizabeth B. Hill	-	7/29/2020	HENRY & JANET GUARRIELLO SCHOLARSHIP FUND
Miss Lacey J. Maclay	-	8/11/2020	GORDON B. AND JOSEPHINE HEWLETT MEMORIAL FUND
Miss Alyssa N. Blair	-	8/11/2020	JAMES G. HEWLETT MEMORIAL SCHOLARSHIP FUND
Ms. Amayah Roberts	-	8/11/2020	GORDON B. AND JOSEPHINE HEWLETT MEMORIAL FUND

FRANKLIN COUNTY COMMUNITY FOUNDATION
Grant Report
January 1, 2020 to November 30, 2020

Grantee	Date	Fund Name	
Miss Shaylin Myers	-	8/13/2020	JAMES G. HEWLETT MEMORIAL SCHOLARSHIP FUND
Ms. Makenzie E. Armstrong	-	8/13/2020	GORDON B. AND JOSEPHINE HEWLETT MEMORIAL FUND
Miss Katelyn D. Spies	-	8/13/2020	GORDON B. AND JOSEPHINE HEWLETT MEMORIAL FUND
Mr. Nicholas R. Gustafson	-	8/13/2020	J. WARD AND FRANCES F. SLEICHTER FUND
St. Thomas Cemetery Association	-	9/1/2020	HAROLD L. & DOLORES K. BRAKE FUND
Chambersburg Memorial YMCA	-	9/1/2020	DWIGHT M. EDWARDS FUND
St. John's United Church of Christ	-	9/1/2020	JERYL C. AND CAROLYN K. MILLER FAMILY FUND
Frances Leiter Center	-	9/1/2020	WAYNE A. NICARRY TEST. CHARITABLE FUND NO. 15
Coyle Free Library	-	9/1/2020	CHARLES OAKS WOOD JR. & CAROLYN MCDOWELL WOOD TRUST
miss Emma M. Bert	-	9/9/2020	GORDON B. AND JOSEPHINE HEWLETT MEMORIAL FUND
Miss Shannon N. Helfrick	-	9/14/2020	BEISTLE COMPANY SCHOLARSHIP FUND
Miss Taylor Stevens	-	9/14/2020	WAYNESBORO COMMUNITY CONCERT ASSOCIATION'S JOSEPH BOWERS SCHOLARSHIP FUND
Miss Janelle K. Garbinski	-	9/21/2020	GORDON B. AND JOSEPHINE HEWLETT MEMORIAL FUND
Miss Andrea M. Fox	-	9/21/2020	GORDON B. AND JOSEPHINE HEWLETT MEMORIAL FUND
Mr. Jared A. Bussard	-	9/21/2020	MABEL M. WITMER SCHOLARSHIP FUND
Miss Madeleine C. Rushlow	-	10/5/2020	DR. AND MRS. CHARLES M. MARKLE SCHOLARSHIP FUND
The Pennsylvania State University	-	10/8/2020	FRANKLIN COUNTY DISCRETIONARY GRANTMAKING
Capitol Theatre Center Foundation	-	10/8/2020	DR. CHARLES AND ELIZABETH BIKLE FUND
Chambersburg Area Council For The Arts	-	10/8/2020	FRANKLIN COUNTY DISCRETIONARY GRANTMAKING
Children Aid Society - Southern Pennsylvania District Church of the Brethren	-	10/8/2020	IVA JEAN MORROW FUND
CONTACT Helpline	-	10/8/2020	FRANKLIN COUNTY DISCRETIONARY GRANTMAKING
Diaper Depot at Central	-	10/8/2020	CHARLES OAKS WOOD JR. & CAROLYN MCDOWELL WOOD TRUST
Employment Skills Center	-	10/8/2020	CRIST-ROSSMAN FUND
Franklin County Legal Services	-	10/8/2020	FRANKLIN COUNTY DISCRETIONARY GRANTMAKING
Greencastle-Antrim Education Foundation	-	10/8/2020	FRANKLIN COUNTY DISCRETIONARY GRANTMAKING
Pennsylvania Society For Biomedical Research	-	10/8/2020	CHARLES OAKS WOOD JR. & CAROLYN MCDOWELL WOOD TRUST
The Boys and Girls Club Of Chambersburg and Shippensburg Inc	-	10/8/2020	FRANKLIN COUNTY DISCRETIONARY GRANTMAKING
Totem Pole Playhouse	-	10/8/2020	FRANKLIN COUNTY DISCRETIONARY GRANTMAKING
Waynesboro Area Business, Education, and Community Foundation	-	10/8/2020	FRANKLIN COUNTY DISCRETIONARY GRANTMAKING
Waynesboro Community & Human Services Inc	-	10/8/2020	FRANKLIN COUNTY DISCRETIONARY GRANTMAKING
Cumberland Valley Rails To Trails Council Inc	-	10/8/2020	FRANKLIN COUNTY DISCRETIONARY GRANTMAKING
TFEC Contigo Fund	-	10/21/2020	DANIEL W. ARTHUR FUND
United Way of Franklin County	-	10/27/2020	GEORGE P. AND MARTHA B. BUCKEY FUND
Miss Alyssa C. Brunner	-	10/30/2020	SOROPTOMIST INTERNATIONAL OF CHAMBERSBURG SCH. FUND
Cumberland Valley Breast Care Alliance Inc	-	11/1/2020	CRIST-ROSSMAN FUND
New Guilford Brethren Church	-	11/4/2020	NORMAN AND LOIS SOLLENBERGER FUND
Franklin County Legal Services	-	11/23/2020	EDMUND C. WINGERD JR. AWARD FUND
Total Grants	\$ 327,892		

FRANKLIN COUNTY COMMUNITY FOUNDATION
Administrative Report
January 1, 2020 thru November 30, 2020

Administrative Account Balance - January 1, 2020 **\$ 3,226.26**

Contributions

January Fees	1,276.01
Thomas G. Burkey Fund	440.00
Mr. Charles G. Schlichter, Jr.	100.00
February Fees	1,255.87
March Fees	1,178.15
April Fees	1,028.66
May Fees	1,112.72
June Fees	1,155.99
July Fees	1,176.95
August Fees	1,212.88
September Fees	1,266.62
October Fees	1,231.33
November Fees	1,207.17
December Fees	-

Total Contributions **\$ 13,642.35**

Expenses

Payment to TFEC for Admin. Services for 1/1/20 to 3/31/20	2,318.75
Payment to TFEC for Admin. Services for 4/1/20 to 6/30/20	1,383.75
Payment to TFEC for Admin. Services for 7/1/20 to 9/30/20	1,728.75
Payment to TFEC for Admin. Services for 10/1/20 to 12/31/20	-
Envision	1,060.96
Grant Street Loft	-
Greater Chambersburg Chamber of Commerce	75.00
Greater Waynesboro Chamber of Commerce	233.00
Greencastle-Antrim Chamber of Commerce	145.00
Media One PA	-
Occupational Services, Inc.	-
Postmaster	92.00
Postcards	139.50
Shippensburg Area Chamber of Commerce	110.00
TFEC meeting expense	812.41
Tuscarora Area Chamber of Commerce	100.00
Waynesboro Country Club	-

Total Expenses **\$ 8,199.12**

Net Increase (Decrease) in Administrative Fund Balance **\$ 5,443.23**

Administrative Account Balance - November 30, 2020 **\$ 8,669.49**

FCCF Advisory Committee Membership

Last Name	First Name	One time new MOU	2021 annual documents	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
*Brake	Harold			X	X	X	X	X	X	X			
*These folks above are exempt from term limits as they served prior to incorporation of TFEC													
Beckner	Teresa	DONE						X	X	**X	X**	X*	X*
Gastro	Abel	DONE							X	X			
Correll	Robert	DONE				X	X	X					
Anne	Finucane	DONE						X	X	X			
Kalathas	Michael	DONE						X	X	X			
*Rotz	John	DONE		X	X	X	X**	X**	X*	off			
Steiger, Jr.	Tom	DONE						X	X	X			
** Trinh	Suzanne	DONE					X	X	X**	X*	X*	X	off
Wheeler	John	DONE					X	X	X				

paper
electronic

C=confidentiality
d=disclosure

*Chair	** Vice Chair												
Past members													
Harter	Lee			X	off								
Miller	Carolyn			X	off								
Maxwell	Tucker			X	X	X							
McKenzie	Craig			X	X	off							
** Glen	Nancy			X	X	X	off						
Keller	Dawn			X	X	X	off						
**Shank	Mary Beth					X	X	X					
*Spang	David (both for all)	DONE	DONE	X	X	X	X	X	off				
* Schlichter	Charlie	DONE		X	X	X	X	X	X	X			
Starr	Michael				X	X	X						
Fisher	Daniel					X	X	Off					

Possible New Members:

waiver

**Lee Harter- approved by committee 5/2018- accepted - but would like to serve 2021?
consider all of these for possible 2021 service:
Jeff Reeder
Greg Duffy (Suzanne Trinh)

updated 11/17/20



FRANKLIN COUNTY COMMUNITY FOUNDATION

2020 Strategic Plan

Work Plan

GOALS:

1. Raise \$10,000 of unrestricted funds in the Franklin County Community Fund
 - Restaurant nights, other fundraisers, grantee reception
 - Orchards March 31-April 4 **was cancelled due to COVID**
 - Grantee reception- **was cancelled due to COVID**
 - **Crowd Funding- website- thermometer**

2. Establish 3 new funds- **no new funds established**

3. Raise the visibility of the Franklin County Foundation — specifically scholarships, Community Fund and grant impact, fund opportunity.
 - Use of current brochure and 2019 report card- **ongoing**
 - Flyers, ads, etc. in Chamber newsletters and other promotional opportunities
 - Chambersburg Chamber
 - Waynesboro Chamber
 - Tuscarora Chamber
 - Greencastle-Antrim Chamber
 - **Some paid opportunities were taken advantage of throughout the year per FCCF approval and free opportunities were as well. Additionally TFEC team members sent updates to Chambers for inclusion in their materials on a regular basis through the year. Virtual presentations were done at Chambers as well on CSR opportunities and general TFEC-FCCF information**

4. Donor engagement with current fundholders

- FCCF advisory committee members will engage with current FCCF Fundholders of all funds except agency and scholarship funds that have active/living fundholders with 2 scripted messages to steward their relationship with FCCF and encourage them to continue to contribute through their Fund. Engagement will be handwritten notes using the Franklin County designs of the TFEC Centennial notecards. FCCF Administrative Fund will purchase the cards that will be used.

Cards were mailed to members who had assigned fundholders. Scripts were provided and updated and sent as well as were reminders.

SUCCESS? FEEDBACK ?

5. Events:

- Host 2020 Franklin County Foundation Grantee Reception at same location- Grant Street Loft— focus on expanding invitation list to include prospects for new Funds

Cancelled due to COVID — will be discussed for Spring 2021 possibly

6. Speaking engagements at: Chambers, Estate Planning Councils, service clubs, etc.

GOAL: 10

5 engagements were held — COVID made this more difficult this year

- #### 7. Fundholder/donor and professional advisor prospect identification —continue conversations with all advisory committee members to identify potential new fundholders and donors as well as to identify professional advisors to meet with.

No new PAs or donors were identified from the committee

- #### 8. Plan 4 “Days in Franklin County ” cultivating/meeting with prospective donors/professional advisors

- January 29, 2020

No others dates held due to COVID

- #### 9. Seek 2-3 new Advisory Committee members for terms beginning 2021. Utilize new diversity matrix as a guide

- Duffy
- Finucane
- Reeder

Anne Finucane was brought on in 2020 — there is still room for new members — new members should be sought using the matrix and diversity taken into consideration

**The Foundation for Enhancing Communities
2017-2021 Strategic Plan**

Goals

**\$110,000,000 in Assets
December 31, 2021**

**Engage Donors and the Community in
Building Legacies for the Future**

**Sharply Increase the Visibility of the
Foundation**

**Community Leadership through the Lens
of Measurable Impact**

**Continually Strive to be a High
Performance Organization**

COMMUNITY LEADERSHIP

To continue our focus on the Early Childhood Initiative with our Discretionary grantmaking funds

To engage a community partner (s) to continue/enhance our work in the Early Childhood Education field

To enhance our scholarship program through donor, parent, school and student engagement

To develop a method for tracking and sharing the meaningful impact that our grantmaking, including scholarships, has in the communities we serve

To partner with other community organizations, such as the United Way, around important community initiatives

DEVELOPMENT

To utilize our Regional Advisory Committees in a more effective way towards our goals and objectives

To rethink our involvement with Projects focusing on helping them make their stated purpose a lasting one

To emphasize growth in unrestricted contributions

To deepen relationships with current donors, increasing assets in current funds, promoting co-funding opportunities and promoting planned giving

To build relationships with new donors, seeking innovative strategies using technology to reach a younger and more diverse group

To continually work with Private Foundations educating them on how we can work together to still accomplish their stated purpose

To develop a process for tracking donor engagement

ORGANIZATION

To continually build a strong team through investments in Leadership, Team development

To continually build strength through governance in the Board of Directors and the Regional Advisory Boards by recruiting and engaging strong leaders and advocates for the Foundation's Mission

To develop and implement a Strategic Communications Plan emphasizing the use of Technology in all possible facets

To build and sustain fruitful partnerships in pursuit of meaningful change

To continuously review the Investment Strategy and Results, making modifications as necessary

To capitalize on the 100th Anniversary publicizing the Foundation, its Mission and Values

To exercise leadership in the community in ways that add value to addressing issues

IDCODE	PROFILE RECORD	PHONE NUMBERS and E-MAIL
76973	Ms. Anne Finucane 2760 Springview Drive Chambersburg, PA 17202 Dear: Ms. Finucane	Work: Home: Fax: Cell: (717)816-7568 E-mail: ahf53@comcast.net Partner:
3011	Mr. and Mrs. Harold L. Brake 6450 Lincoln Way West Saint Thomas, PA 17252 Dear: Mr. and Mrs. Harold Brake	Work: Home: (717)369-3700 Fax: (717)369-5381 Cell: (717)372-5001 E-mail: hbrake@charlesebrakeco.com Partner:
69807	Ms. Suzanne M. Trinh Esq. Law Offices of Zullinger-Davis-Trinh, P. C. 74 North Second Street Chambersburg, PA 17201 Dear: Ms. Trinh	Work: (717)264-6029 Home: Fax: (717)264-1884 Cell: (717)532-5713 E-mail: strinh@zullinger-davis.com Partner:
69733	Mr. and Mrs. John Wheeler 11459 Weatherstone Drive Waynesboro, PA 17268 Dear: Mr. and Mrs. Wheeler	Work: Home: (843)693-4008 Fax: Cell: (717)655-7946 E-mail: jtwdi@yahoo.com Partner:
75781	Ms. Teresa Beckner 912 Thompson Lane Chambersburg, PA 17202 Dear: Ms. Beckner	Work: (717)264-6103 Home: Fax: Cell: (717)377-1756 E-mail: tlbeckne@franklincountypa.g Partner:
76025	Mr. Michael Kalathas 494 Larkspur Lane Chambersburg, PA 17202 Dear: Mr. Kalathas	Work: Home: Fax: Cell: (717)816-9612 E-mail: orchardsrestaurant@comcast. Partner:
12399	Mr. and Mrs. John R. Rotz 1355 Springview Drive	Work: Home: Fax: Cell: (717)360-4923 E-mail: jbroetz@hotmail.com

IDCODE	PROFILE RECORD	PHONE NUMBERS and E-MAIL
	Chambersburg, PA 17202 Dear: Mr. and Mrs. Rotz	Partner:
67805	Mr. Robert J. Correll 14893 Charmian Rd BLUE RIDGE SM, PA 17214 Dear: Mr. Correll	Work: Home: (717)360-0677 Fax: Cell: E-mail: rjc.99@hotmail.com Partner:
74667	Mr. Abel Castro 904 Lincoln Way West Chambersburg, PA 17202 Dear: Mr. Castro	Work: Home: Fax: Cell: (717)816-0412 E-mail: abel@abelcastroinsurance.co Partner:
5964	Mr. Thomas B. Steiger Attorney at Law Steiger, Steiger and Meyers 56 S. Main Street Mercersburg, PA 17236 Dear: Mr. Steiger	Work: (717)328-3525 Home: Fax: (717)328-9791 Cell: E-mail: tsteiger@steigerandsteiger. Partner:

Number of Records: 10

REGIONAL FOUNDATION AFFILIATION AGREEMENT

This AGREEMENT between THE GREATER HARRISBURG FOUNDATION, a Pennsylvania nonprofit corporation and community foundation, hereinafter referred to as "GHF" and the FRANKLIN COUNTY FOUNDATION, hereinafter referred to as "FCF".

1. BACKGROUND

A. GHF is exempt from federal income taxation pursuant to Section 501(C)(3) of the Internal Revenue Code of 1986 hereinafter referred to as "Code". Gifts to it are deductible under Sections 170(c), 2055(a) and 2522 of the Code, and it is classified as a publicly supported community foundation under Section 509(a)(1) and 170(b)(1)(A)(vi) of the Code.

B. GHF has specific provisions in its By-laws concerning Regional Foundations.

C. The organizing committee of FCF wanted to establish a community foundation like GHF in Franklin County, Pennsylvania, but realized that a community foundation to begin operations must have the same administration as a \$20,000,000 community foundation and became a regional foundation of GHF when it was in trust form under oral or written agreements which are inconsistent with the specific Regional Foundation provisions in the GHF Bylaws.

D. Because GHF's federal tax exemption and the deductibility of contributions to it are based in large part on provisions in its Bylaws, the GHF Bylaws must be controlling in any situation where there is an inconsistency between those Bylaws and this Agreement and any Bylaws of a Regional Foundation.

E. As a matter of uniformity and fairness, GHF Regional Foundations should all operate under an affiliation agreement in substantially the same form setting forth the benefits and obligations of being a Regional Foundation so as to maximize cooperation and minimize misunderstandings between GHF and its Regional Foundations.

F. GHF is willing to provide the administration to FCF as a Regional Foundation of GHF in accordance with Article XII of the GHF Bylaws.

G. FCF is willing to proceed in accordance with Article XII.

NOW THEREFORE GHF and FCF, a standing advisory committee of GHF, intending to be bound, agree as follows:

1. Establishment as a Component and Regional Foundation

With this Agreement, FCF is established as a component of GHF, specifically to be a Regional Foundation in accordance with Article XII of the GHF Bylaws, a copy of which is attached and incorporated herein, for all Funds established at GHF or to be established while this Agreement is in force by persons living in or for the benefit of persons or entities in Franklin County, Pennsylvania, unless otherwise requested by the donor ("FCF/GHF Funds"). Funds which are FCF/GHF shall be considered components of FCF and GHF.

2. FCF as GHF Advisory Committee

A. Advising. The Directors of FCF ("Directors"), acting as a standing committee of GHF, shall advise the Directors of GHF ("GHF Directors"), as to grants of income and/or principal of unrestricted and area of interest FCF/GHF Funds. The Directors understand that the GHF Directors will not be bound by the advice offered by the Directors.

B. Advising Guidelines. In advising the GHF Directors, the Directors shall consider only corporations associations or political subdivisions described in Section 170(c)(1) or (2)(b) of the Code or the corresponding provisions of regulations promulgated under any future United States Revenue law as eligible recipients for grants from FCF/GHF Funds.

C. Fund Raising. The Directors are expected to initiate donor contacts and assist the GHF staff in developing donor contacts into donors of FCF/GHF Funds or special projects for GHF to sponsor referred to in Section 4(C).

3. GHF Obligations

A. Fund Raising. GHF shall also initiate donor contact and develop donor contacts into donors of FCF/GHF Funds or special projects for GHF to sponsor referred to in Section 4(C).

B. Staff Representative Attendance. A GHF staff representative shall attend all meetings of the Directors and any FCF committees in the capacity of FCF Secretary and Treasurer, giving meeting notices, taking minutes, giving financial reports, and proposing grants.

C. Books and Records. GHF, acting as Secretary of FCF, shall keep minutes of the meetings of the Directors, the original Affiliation Agreement and these Bylaws, including all amendments. GHF, acting as Treasurer of FCF, shall also keep appropriate, complete and accurate books or records of account of the FCF/GHF Funds. The records of FCF shall be kept at GHF offices and shall be available to any Director of FCF during normal business hours on reasonable notice.

D. Annual Report. GHF shall present annually to the Directors of FCF a report showing in appropriate detail the changes in market value of each of the FCF/GHF Funds during the year immediately preceding the date of the report. Such a report shall detail the changes due to contributions or to market value of the underlying securities and shall show the fees charged to each Fund and the expenses charged to the FCF Administrative Fund, more particularly described in Section 4(B) below. This report shall be filed with the books and records of FCF.

4. GHF Fees

A. Fund Fees. For its services in investing and administering FCF/GHF Funds, GHF shall charge applicable financial management/investment fees and administrative fees to those Funds. GHF reserves the right to change its fees on April 1 upon three (3) months notice sent before the preceding December 31 to FCF and consultation with FCF.

B. Reimbursement or Additional Fees. Any additional charges directly attributable to FCF, such as the time and mileage of GHF staff expended in providing the services described in Sections 3(B), 3(C) and 3(D) not part of GHF staff normal work for GHF in that regard, printing of brochures, letterhead or the like, shall be directly reimbursable by FCF to GHF from an FCF Administrative Fund held by GHF. The Directors of FCF shall be responsible for the adequacy of the FCF Administrative Fund to make the reimbursements. Alternatively, GHF shall increase the administrative fees of FCF/GHF Funds described in Section 4(A) to cover all or part of these expenses. GHF reserves the right to change any additional administrative fees on April 1 upon three (3) months notice sent before the preceding December 31 to FCF and consultation with FCF.

C. Special Projects. Administrative fees of GHF for special projects for FCF, such as additional reports, shall be negotiated prior to the beginning of those projects. Such fees shall then be included in separate FCF/GHF project agreements.

5. Spin Off

Notwithstanding any of the above, anytime after five (5) years from the date of establishment of FCF as a Regional Foundation of GHF under this Agreement or a prior

agreement, whichever is earlier, FCF/GHF Funds shall be distributable to FCF, subject to the approval of the Orphans' Court Division of the Franklin County Branch, 39th Judicial District of Pennsylvania, where applicable, upon the occurrence of the following conditions:

i. The assets of FCF/GHF Funds have a market value of more than \$ 4,261,953,00.

ii. FCF has received a determination letter from the Internal Revenue Service to the effect that 1) FCF is a community foundation, as described in Treas. Reg. 1.170A-9(e)(11) or the corresponding provisions of regulations promulgated under any future United States Revenue law and 2) that the distribution by GHF of the assets of FCF/GHF Funds to FCF will not jeopardize the status of GHF as a community foundation, as described in Treas.Reg. 1.170A-9(e)(11) or the corresponding provisions of regulations promulgated under any future United States Revenue law; and

iii. FCF requests in writing that GHF distribute the assets of FCF/GHF Funds to FCF.

6. EFFECTIVE DATE

A. The Effective date of this Agreement shall be March 1, 2004.

7. PRECEDENCE

In the event of any inconsistency arising between any provision of this Agreement and the GHF Bylaws, the GHF Bylaws shall control. In the event of any inconsistency arising between any provision of this Agreement and any provision of FCF Bylaws, this Agreement shall control.

8. PRIOR AGREEMENTS

A. This Agreement shall supercede and cancel any oral or written agreements between FCF and GHF.

IN WITNESS WHEREOF, The Greater Harrisburg Foundation and the Franklin County Foundation have executed this Agreement.

ATTEST:

THE GREATER HARRISBURG FOUNDATION

- John S. Oyler
John S. Oyler
Secretary

By: Janice R. Black
Janice R. Black
President

FRANKLIN COUNTY FOUNDATION

By: Robert G. Zullinger
Robert G. Zullinger
Interim Chair

**The Foundation for Enhancing Communities
Business Development Prospects**

Date	Contact Name	Contact Information (mailing address, telephone #, email)
Nonprofit Organizations, Foundations, Corporations interested in a Management Agreement		
Scholarship Services: Banks or School Districts which could use TFEC's Services		
Fund Prospects (individuals, families, Corporations, Service Clubs, Private Foundations)		
Planned Giving Prospects (individuals, families)		
Nonprofit Organizations or Citizen Groups interested in becoming a Project		
Professional Advisors (CPAs, Attorneys, Wealth Advisors, etc.)		